



APLU ANNUAL MEETING

DELIVERING THE FUTURE
November 15-17, 2015
Indianapolis, IN | www.aplu.org

CONFERENCE PROGRAM

#APLU2015



SUNY series, Critical Issues in Higher Education

Jason E. Lane and D. Bruce Johnstone, editors

SUNY
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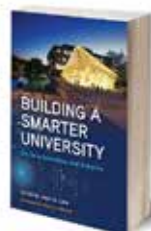


HIGHER EDUCATION RECONSIDERED

Executing Change to Drive Collective Impact

Jason E. Lane, editor
Foreword by Nancy L. Zimpher

Focuses on the opportunities and challenges of using the science of change to improve the academic enterprise.



BUILDING A SMARTER UNIVERSITY

Big Data, Innovation, and Analytics

Jason E. Lane, editor
Foreword by Nancy L. Zimpher

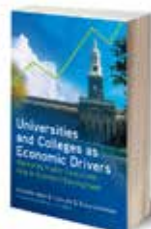
Demonstrates how universities can use Big Data to enhance operations and management, improve the education pipeline, and educate the next generation of data scientists.



HIGHER EDUCATION SYSTEMS 3.0

Harnessing Systemness, Delivering Performance

Jason E. Lane and D. Bruce Johnstone, editors
An exploration of multi-campus higher education systems and their role in improving communities and their economies.



UNIVERSITIES AND COLLEGES AS ECONOMIC DRIVERS

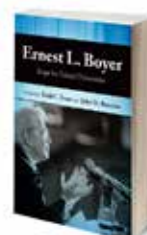
Measuring Higher Education's Role in Economic Development

Jason E. Lane and D. Bruce Johnstone, editors
Foreword by Nancy L. Zimpher

A comprehensive examination of the relationship between higher education, state government, and economic development.

"...a strong contribution to the literature on the role of universities in economic development."

— *Economic Development Quarterly*



New in Education

ERNEST L. BOYER
Hope for Today's Universities

Todd C. Ream and John M. Braxton, editors

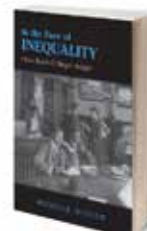
Assesses the challenges plaguing our higher education system through selections of Ernest L. Boyer's writings.



THE PROBLEM OF COLLEGE READINESS

William G. Tierney and Julia C. Duncheon, editors

Examines how states, schools, and postsecondary institutions might best help improve college readiness and completion.



IN THE FACE OF INEQUALITY

How Black Colleges Adapt

Melissa E. Wooten

First comparative historical analysis of the organizational growth of black colleges.



YOUNG FACULTY IN THE TWENTY-FIRST CENTURY

International Perspectives

Maria Yudkevich, Philip G. Altbach, and Laura E. Rumbley, editors

Demonstrates how the success of universities depends on the working conditions of the younger academic generation.



SUNY

Order online at www.sunypress.edu and receive a **20% discount** on pb, **40% discount** on all hc, and **20% discount** on electronic, use coupon code APLU15. Offer good until December 17, 2015.

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A Letter from APLU President Peter McPherson



The work of public universities has never been more urgent. As we continue to usher in an era of rapid societal and technological change, public universities must strengthen their place as ladders of opportunity, wellsprings of ingenuity, and engines of economic productivity.

Public universities face unprecedented questions and challenges. How will we remove obstacles to student achievement and reach students at critical junctures in their college careers to ensure they complete their degrees? How will we foster university-wide research and optimize research efficiency so we can meet the grand challenges of our time? How

will we deepen and broaden our engagement and economic development efforts to reach even more members of our communities?

Working collectively to address these challenges will prove key as institutions work to remain nimble in an age of extraordinary change. Together we can write the next chapter in public higher education and renew the promise of our public charter.

Welcome to the senior public university leaders joining us here in Indianapolis to tackle the challenges and opportunities we face and magnify the positive effect our institutions have on their communities, our society, and the world.



Welcome to Indianapolis and the 128th APLU Annual Meeting

Welcome to APLU's 128th Annual Meeting, the premier gathering of senior leaders from public research universities, land-grant institutions, and state university systems. More than 1,300 public university presidents, chancellors, and other senior leaders are attending this important annual conference. This year's sessions revolve around the theme of *Delivering the Future*. At their core, public institutions of higher education are incubators of progress. Through their cultivation of young minds, their transformative research, and their robust community engagement, public institutions help shape our future and drive our world forward. Universities now face an unprecedented confluence of challenges and opportunities, from issues of access and affordability, to transparency and accountability, to student success and economic development. In the face of the historic challenges confronting public institutions today, it is more important than ever before for our institutions to turn their gaze onward and tackle the most vexing problems facing our communities, countries, and world. By maintaining a shared fidelity to our public mission and a communal commitment to *Delivering the Future*, our institutions will continue to propel the world forward.

Thank you for joining us in Indianapolis this year.

APLU COUNCILS AND COMMISSIONS

As the leading research and advocacy organization for senior public university leaders, APLU engages its membership through a variety of initiatives led by its councils and commissions. These councils and commissions help drive the APLU agenda. For the purposes of the Annual Meeting, these councils and commissions organize programming tracks that allow members to quickly identify sessions of interest. The APLU council structure enables university leaders working in similar positions to come together to address critical issues and expand their knowledge base within their professional area of expertise.

The APLU councils are:

- ◆ Council of 1890 Universities
- ◆ Council of Presidents
- ◆ Council of Presidents' & Chancellors' Spouses/Partners
- ◆ Council on Academic Affairs
- ◆ Council on Business Affairs
- ◆ Council on Engagement & Outreach
- ◆ Council on Governmental Affairs

- ◆ Council on Research
- ◆ Council on Strategic Communications
- ◆ Council on Student Affairs

The commission structure enables individuals from multiple disciplines across the universities to come together to address critical issues and expand their knowledge base in areas of common interest, regardless of position.

The APLU commissions are:

- ◆ Commission on Access, Diversity, & Excellence
- ◆ Commission on Food, Environment, & Renewable Resources
- ◆ Commission on Information, Measurement, & Analysis
- ◆ Commission on Innovation, Competitiveness, & Economic Prosperity
- ◆ Commission on International Initiatives
- ◆ Commission on Science & Mathematics Teaching Imperative
- ◆ Coalition of Urban Serving Universities

WHAT TO ATTEND

The schedule for the 2015 Annual Meeting reflects several improvements, the result of feedback from meeting participants made during focus groups and through meeting surveys. The APLU Annual Meeting includes more than 130 general and concurrent sessions, and business meetings presented by APLU and its councils and commissions. Attendees are free to attend any sessions, unless otherwise noted in the program. Attendees do not have to be part of a specific council or commission to attend an open session. The Council of Presidents' sessions are limited to presidents and chancellors of member institutions only.

All attendees are encouraged to attend the General Sessions, including Sunday evening's Keynote Session, Monday's Luncheon hosted by the Council of Presidents, and the Pillar Sessions that highlight APLU's three main areas of focus. Tuesday morning has been altered from years past. It will begin with the Awards Breakfast and is followed by the Innovation Pitch Challenge, which is supported by (in alphabetical order) the Bill & Melinda Gates Foundation, Great Lakes Higher Education Guaranty Corporation, and Lumina Foundation. Sunday's Collaborative Sessions are designed to appeal to a broad spectrum of senior public university leaders.

All attendees also are invited to the daily breakfasts and morning and afternoon breaks, including Monday's Networking Break and Sunday's Welcome Reception.

Business meetings and select meal events are exclusively for members of specific councils and commissions and their executive committees. This is noted in the program.

Orientation sessions for those unfamiliar with APLU or the Annual Meeting will be held: at 4:00 p.m. on Saturday in Rooms 103 & 104 and at 10:00 a.m. Sunday in White River Ballroom C.

Win Free Registration to the 2016 Annual Meeting

The person with the most retweeted and favorited posts on Twitter and the person with the most liked photo on Instagram will each receive complimentary registration to the 2016 Annual Meeting in Austin.

PROGRAM MATERIALS

Annual Meeting attendees may choose from a range of resources to navigate the meeting, including:

Final Program Booklet

This traditional guide to the meeting, which you are reading now, organized by Council and Commission, contains details on all sessions, including a brief summary and speaker names. It also contains venue maps and information on sponsors.

Pocket Guide

The pocket guide is a quick and handy reference for the entire meeting schedule, which includes a listing of all meeting sessions by Council or Commission as well as session times and locations.

Annual Meeting App

Get the complete schedule and more in the palm of your hand by downloading APLU's mobile app. Follow the Annual Meeting; share contact information; create personal schedules; connect with other attendees via social media; vote in session polls; view speaker information; see hotel maps; view Annual Meeting sponsors; network with meeting participants; and more.

For more information on the app, see page 6. If you downloaded the app last year, an update is necessary.

Social Media



TWITTER

Follow the Annual Meeting at **#APLU2015**
Follow APLU at **@APLU_News**



FACEBOOK

www.facebook.com/APLUNews



INSTAGRAM

@APLU_News



YOUTUBE

www.youtube.com/APLUNews



LINKEDIN

<https://www.linkedin.com/company/association-of-public-and-land-grant-universities-aplu>

REGISTRATION AND INFORMATION DESK

The Annual Meeting Registration and Information Desk is located in Griffin Hall on the second level of the JW Marriott Indianapolis.

REGISTRATION AND INFORMATION DESK HOURS

Saturday 3:00–6:00 p.m.
Sunday 7:00 a.m.–7:00 p.m.
Monday 7:00 a.m.–5:00 p.m.
Tuesday 7:00–10:00 a.m.

ON-SITE REGISTRATION AND FEES

The registration fee for APLU members on-site is \$775 (\$925 for non-members).

Admission to Annual Meeting sessions and events is open only to those who have registered, paid, and been issued a badge.

Spouses/guests wishing to participate in sessions or meal functions must register separately for the Annual Meeting or purchase meal tickets. A limited number of meal tickets are available for purchase on-site.

The registration fee covers attendance at all sessions: the Sunday Welcome Reception; the breakfasts on Sunday, Monday, and Tuesday; the Monday luncheon; and the Monday Networking Break. Some meetings and meal events are by invitation only and are so identified.

DISCOUNT ON 2016 REGISTRATION

Be among the first to register for the 129th APLU Annual Meeting November 13 to 15 in Austin, TX and receive a discount. APLU members who register before December 31, 2015, for the Austin meeting will pay only \$550. This rate is for APLU members only.

Visit: www.aplu.org/2016registration

APLU 2015 Annual Meeting App

APLU has partnered with CrowdCompass on the Annual Meeting App—native for both Apple and Android users and on the web for Windows and Blackberry devices. **Search for APLU in the iTunes or Play store.**

After you download and launch the app, log in using the account you created to see who's going and network during the Annual Meeting. Once you create your account and log in, you'll be able to plan your schedule, bookmark activities, and meet other attendees.



The Annual Meeting App has the following features:

Schedule: See the full event schedule with activity times, room numbers, speaker details, and descriptions. Click the “Add to Schedule” button to include the event on your personalized schedule.

Maps: Navigate the event through the floor plans and learn more about Indianapolis and the JW Marriott.

Exhibitors & Sponsors: Discover the organizations that support the APLU Annual Meeting. Click the organization's name to see a description and contact details.

Polls: Be part of driving specific sessions and voting for winners during the Innovation Pitch Challenge.

Attendees: Connect with your fellow attendees by exchanging your “digital business cards.” Any new contacts made will be housed within the “My Contacts” section of the app.

Speakers: Learn more about the presenters at this year's event. You can tap a speaker's name to see his or her bio, organization, title, and any sessions at which he or she will be featured.

Search: Quickly locate any specific sessions, sponsors, descriptions, or speakers. Tap on the open text box at the top of the page to enter in a keyword of what you are looking for. Select the detail description to learn more about a particular section.

Social Media: Follow the conversation! Click on the social media icons to stay connected.
(#APLU2015)

About: Learn more about the event and how to use the app features.

Hotel and Transportation: Find all of the information you need about the hotel and the best way to get to the event.

SEARCH FOR APLU IN THE ITUNES OR PLAY STORE
OR VISIT THE APP ON THE MOBILE WEB
AT CROWD.CC/APLU2015
EVENT CODE: APLU2015

2015 Annual Meeting Grid At-A-Glance

SUNDAY, NOVEMBER 15		MONDAY, NOVEMBER 16		TUESDAY, NOVEMBER 17	
6:30 – 8:15 a.m.	Continental Breakfast	6:30 – 8:15 a.m.	Full Breakfast	7:45 – 9:00 a.m.	Awards Breakfast
8:30 – 10:00 a.m.	Concurrent Sessions	8:30 – 10:00 a.m.	Concurrent Sessions	9:00 – 10:45 a.m.	Innovation Pitch Challenge
10:00 – 10:30 a.m.	Break	10:00 – 10:45 a.m.	Break	10:45 – 11:15 a.m.	Role of Foundations
10:30 – 11:45 a.m.	Concurrent Sessions	10:45 a.m. – Noon	Concurrent Sessions	11:15 – 11:30 a.m.	Pitch Challenge Winners
Noon – 1:30 p.m.	Council/Commission Luncheons	12:15 – 1:30 p.m.	Council of Presidents Luncheon (All Attendees)	11:30 a.m.	Meeting Concludes
1:45 – 3:00 p.m.	Collaborative Sessions	1:45 – 3:00 p.m.	Pillar Sessions	NOTE: Orientation sessions will be held both Saturday at 4:00 p.m. and Sunday at 10:00 a.m.	
3:00 – 3:30 p.m.	Break	3:00 – 3:45 p.m.	Networking Break		
3:30 – 4:45 p.m.	Collaborative Sessions	3:45 – 5:00 p.m.	Concurrent Sessions		
5:00 – 6:30 p.m.	Keynote Session	5:15 – 6:30 p.m.	Concurrent Sessions/Networking/ Dinners/Receptions/Etc.		
6:30 – 8:00 p.m.	Welcome Reception				

General Sessions, Highlighted Sessions, Awards Ceremonies

All Annual Meeting participants are invited to attend these special sessions designed to be informative to higher education professionals from across the university. The Annual Meeting features several General Sessions open to all participants: the Keynote Session, Council of Presidents Luncheon, and Innovation Pitch Challenge Session.

On Sunday afternoon, participants can choose from two sets of Collaborative Sessions planned by APLU that address major cross-cutting issues in higher education. (See pages 10-12 for details.)

On Monday, following the Council of Presidents Luncheon, participants may choose one of three Pillar Sessions that highlight the three major themes of APLU's agenda. Tuesday morning has been completely reshaped from past Annual Meetings. It will start with the Awards Breakfast, which highlights three awards, and will be followed by the Innovation Pitch Challenge.

GENERAL SESSIONS

Keynote Session

■ Delivering the Future

SUNDAY, NOVEMBER 15

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

This year's Keynote Session will include a celebration of the 125th anniversary of the 1890 Morrill Act led by **Juliette Bell**, President, University of Maryland Eastern Shore. The keynote address will be delivered by **Janet Napolitano**, President, University of California. She will discuss how public universities are *Delivering the Future* on education, research, and community engagement.



Juliette Bell



Janet Napolitano

INTRODUCTION: **James Clements**, *President, Clemson University, and Chair, APLU Board of Directors*

Peter McPherson, *President, APLU*

1890S INTRODUCTION:

Harold L. Martin, *Chancellor, North Carolina A&T State University*

1890S SPEAKER: **Juliette B. Bell**, *President, University of Maryland Eastern Shore, and Chair, APLU Council of 1890 Universities*

KEYNOTE SPEAKER:

Janet Napolitano, *President, University of California*

SPECIAL WELCOME AND INTRODUCTIONS:

Mitch Daniels, *President, Purdue University*

Paul Ferguson, *President, Ball State University*

Michael McRobbie, *President, Indiana University*

Welcome Reception

6:30–8:00 p.m. ♦ JW Grand Ballrooms 1–4

All Annual Meeting participants are invited to enjoy delicious hors d'oeuvres and refreshments at APLU's Welcome Reception. The reception provides ample time for participants to meet with their colleagues—old and new.

Council of Presidents Luncheon

MONDAY, NOVEMBER 16

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

Seven-time Emmy Award-winner and M*A*S*H writer and actor **Alan Alda** will deliver the Council of Presidents Luncheon Address. Alda will speak on the importance of communicating scientific research effectively and share strategies for better communicating the value, findings, and implications of scientific research. He is a member of the Board of the World Science Festival and a Visiting Professor at Stony Brook University's Alan Alda Center for Communicating Science, which was established in 2009. Alda's lifelong interest in science led to his hosting the award-winning PBS series *Scientific American Frontiers* for 11 years, on which he interviewed hundreds of scientists. Also on PBS, he hosted *The Human Spark*, winning the 2010 Kavli Science Journalism Award, and *Brains on Trial* in 2013.



Alan Alda

He has won the National Science Board's Public Service Award, the Scientific American Lifetime Achievement Award, and the American Chemical Society Award for Public Service, among others. In 2014, he was named a fellow of the American Physical Society for his work in helping scientists improve their communication skills.

Passing the Gavel

James Clements, President of Clemson University, will hand over the gavel as Chair of the APLU Board of Directors to **Bernadette Gray-Little**, Chancellor of the University of Kansas.

Innovation Pitch Challenge & Role of Foundations in Higher Education

TUESDAY, NOVEMBER 17

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

Transformative change is alive and well at public universities. While there is much work to be done, the evidence points to a growing number of innovations that are increasing student success and narrowing the achievement gap. In this session, supported by (in alphabetical order) the Bill & Melinda Gates Foundation, Great Lakes Higher Education Guaranty Corporation, and Lumina Foundation, six universities, chosen from a competitive process, will pitch their advising innovations to a panel of judges. Modeled on the TV show, *Shark Tank*, each participant has five minutes to convince the judges to invest. \$160,000 will be awarded to up to three pitchers, with a guaranteed first prize of \$100,000. The audience gets a chance to vote for their favorite, and that winner receives an additional \$5,000. The session will include three foundation speakers discussing the future of education investments to advance student success on campus. This is a must-attend session for all who know student success is in the hands of everyone at the university and who understand that innovation, even in university practices, is what the public research university is all about.

(To vote in this poll, you must download and log in to the APLU Annual Meeting App.)

The pitchers were selected through a competitive process.

FACILITATOR: **Mark Becker**, President, Georgia State University

FOUNDATION SPEAKERS:

Tina Gridiron, Strategy Director, Lumina Foundation

Amy Kerwin, Vice President, Community Investments, Great Lakes Higher Education Guaranty Corporation

Ed Smith-Lewis, Program Officer, Bill & Melinda Gates Foundation

JUDGES: **Ben Dobner**, Director, Education Grantmaking, Great Lakes Higher Education Guaranty Corporation

Susan Hawkins-Wilding, Assistant Vice President of Academic Advising, Ivy Tech Community College

Nicole McDonald, Strategy Officer, Lumina Foundation

PITCHERS:

Charles Nutt, *Executive Director, NACADA: The Global Community for Academic Advising*

Cathy Sandeen, *Chancellor, University of Wisconsin Colleges & University of Wisconsin-Extension*

Jacqueline Smith, *Executive Director of University Initiatives, Arizona State University*

Peter Meiksins, *Vice Provost, Academic Programs, Cleveland State University*

Isis Artze-Vega, *Associate Director, Center for the Advancement of Teaching, Florida International University*

Melissa Welker, *Executive Director, Student Success Programs and Initiatives, Northern Arizona University*

Sona Karentz Andrews, *Provost and Vice President, Academic Affairs, Portland State University*

Alan Houston, *Director, Academic Strategic Initiatives, University of California, San Diego*

HIGHLIGHTED SESSIONS

Sunday, November 15

Justin Smith Morrill Memorial Lecture

10:30–11:45 a.m. ♦ White River Ballroom E

The Justin Smith Morrill Memorial Lecture is one of three memorial lectures honoring the “founding fathers” of the land-grant university system: Justin Smith Morrill, William Henry Hatch, and Seaman A. Knapp. The lectures are sponsored by the U. S. Department of Agriculture’s National Institute of Food and Agriculture. This year’s Morrill Lecture is titled *1890 Land-Grant Universities: 125 Years of Providing Access and Opportunities for Success*.

MODERATOR: **Catherine E. Woteki**, *Chief Scientist and Under Secretary, Research, Education, and Economics, U.S. Department of Agriculture*

SPEAKER: **William B. DeLauder**, *President Emeritus, Delaware State University*

Sunday Collaborative Sessions

The Collaborative Sessions on Sunday afternoon are designed to appeal to a broad spectrum of senior public university leaders.

1:45–3:00 p.m. ♦ White River Ballroom E

■ Dimensions of Diversity

The Supreme Court will once again take up affirmative action in admissions in the *Fisher v. University of Texas* case. Whatever the outcome, diversity is much more than numbers. Robust diversity involves contrasting perspectives and experiences and the confrontation of ideas. Universities exemplify how diversity leads to intellectual and educational strength through inclusion. Leaders who have engaged in groundbreaking research and transformative changes will speak about efforts to diversify the administration, faculty, and student body, and enliven intellectual content and the nature of on-campus and campus-community interactions. These results-oriented efforts foster a climate and culture of inclusion that serve as a living framework of civic learning and democratic engagement for institutions of higher education and the broader society.

MODERATOR: **Beverly J. Warren**, *President, Kent State University*

PANELISTS: **Mildred Garcia**, *President, California State University, Fullerton*
Damon Williams, *Senior Vice President, National Boys & Girls Clubs of America*
David Wilson, *President, Morgan State University*

1:45–3:00 p.m. ♦ White River Ballrooms G–J

■ North American Zone of Knowledge: A Continental Agenda

As a North American association, APLU will bring together members representing public research universities in Canada, Mexico, and the United States to identify issues that challenge the future of North America. Panelists will provide perspectives on how these issues will be addressed by our member institutions both individually and in cross-border collaborations. They will also discuss some of the major constraints to tackling problems in food security, water, energy, and nutrition.

PANELISTS: **W. Randolph Woodson**, *Chancellor, North Carolina State University*
Olga P. García Obregon, *Profesor Investigación en Nutrición Human, Universidad Autónoma de Querétaro*
Robert Skinner, *Research Catalyst, University of Calgary*
Nick Brozovi, *Director of Policy, University of Nebraska*

1:45–3:00 p.m. ♦ White River Ballroom F

■ Building Effective Partnerships between Greek Organizations and Universities

CO-SPONSORED BY THE NATIONAL ASSOCIATION OF
STUDENT PERSONNEL ADMINISTRATORS (NASPA)

Fraternities and sororities are deeply intertwined with the history and tradition of American universities, offering members opportunities to establish peer support networks, build leadership skills, and learn teamwork. How can Greek organizations and universities work together in the best interests of students? How can current challenges be jointly addressed? What are the legal, liability, and legislative considerations for universities? What different approaches do universities choose in interacting with fraternities and sororities depending on the campus culture? What are emerging models that effectively balance the risk while at the same time facilitating student development and internal accountability?

MODERATOR: **Kevin W. Kruger**, *President, National Association of Student Personnel Administrators*

PANELISTS: **Teresa A. Sullivan**, *President, University of Virginia*
Robert C. Mock, *President, Johnson & Wales University*
Judson Horras, *Interim Executive Director, North-American Interfraternity Conference, Inc.*
Floyd Worsley, Sr., *National Vice President, National Pan-Hellenic Council, Inc.*
Lee Tyner, *General Counsel and Chief of Staff, University of Mississippi*

3:30–4:45 p.m. ♦ White River Ballroom E

■ The NCAA: What Does Reform Look Like and How Do We Do It?

The issues surrounding intercollegiate athletics are of growing concern. This session will provide a detailed discussion about the issues surrounding the appropriate balance between athletics and academics, student athlete health, what to do about the influx of money to the top conferences, and more. NCAA President Mark Emmert will set out his vision before he joins a panel of experts to talk about the future of the NCAA.

SPEAKER: **Mark Emmert**, *President, National Collegiate Athletic Association*
MODERATOR: **Steve Berkowitz**, *Reporter/Editor, USA Today*
PANELISTS: **Michael Drake**, *President, The Ohio State University*
John Bardo, *President, Wichita State University*
Kendall Spencer, *Chair, Division I Student-Athlete Advisory Committee (SAAC) of the National Collegiate Athletic Association, Member, NCAA Board of Directors, and Former Student-Athlete, University of New Mexico*

3:30–4:45 p.m. ♦ White River Ballrooms G–J

■ The Project Degree Completion Award Finalists

APLU's Project Degree Completion Award seeks to identify and honor public universities that are using innovative methods or programs to increase retention and graduation outcomes and/or close achievement gaps for all students or specific groups of students. The award, which is made possible through the generous support of the Lumina Foundation, is also designed to share those innovative practices with other public universities and encourage them to draw from those successes.

In this session, leaders representing the five finalists for the 2015 Project Degree Completion Award—Middle Tennessee State University, Morgan State University, the University at Buffalo, the University of South Florida, and The University of Texas at El Paso—will detail their innovative efforts to increase retention and completion rates. They'll share lessons learned along the way and how their efforts could be replicated at other campuses across the country. The winner of the award will be announced at the APLU awards breakfast on Tuesday, November 17.

MODERATOR: **Doug Belkin**, *Higher Education Reporter*,
The Wall Street Journal

PANELISTS: **Richard D. Sluder**, *Vice Provost for Student Success*, Middle Tennessee State University
Tiffany Beth Mfume, *Director, Office of Student Success and Retention*, Morgan State University
A. Scott Weber, *Senior Vice Provost for Academic Affairs*, University at Buffalo
Ralph Wilcox, *Provost and Executive Vice President*, University of South Florida
Howard Daudistel, *Interim Provost*,
The University of Texas at El Paso

3:30–4:45 p.m. ♦ White River Ballroom F

■ **University Responsiveness to Industry Workforce Needs: The Role of Institutional Economic Development and Community Engagement**

We continue to see reports about the skills gap and jobs going unfilled because of the lack of qualified candidates. There are many partnerships between universities, businesses, and communities focused on developing the talent necessary to fill these needs. This session will explore how universities, industry, and communities partner to create opportunities for students that are responsive to industry needs and help our communities thrive. Two universities and their industry and community partners will be represented—one discussing a partnership focused on the cyberengineering workforce and the other on talent development for the water industry.

MODERATOR: **Cheryl B. Schrader**, *Chancellor*, Missouri
University of Science and Technology

PANELISTS:

Matthew Bednarski, *Project Manager*, GRAEF
David Garman, *Founding Dean*, School of Freshwater Sciences, University of Wisconsin–Milwaukee
Mark Mone, *Chancellor*, University of Wisconsin–Milwaukee
Leslie K. Guice, *President*, Louisiana Tech University
Craig Spohn, *President*, Cyber Innovation Center
Wendy Irion Talbot, *Mission Assurance and Operations Research*, Computer Sciences Corporation

Monday, November 16

Monday Pillar Sessions

APLU's Pillar Sessions are designed to highlight APLU's three main areas of focus: increasing degree completion and academic success, advancing scientific research, and expanding engagement.

1:45–3:00 p.m. ♦ White River Ballroom E

■ **Education: Delivering Student Success**

Student success has many facets, including civic engagement, life satisfaction, and career rewards. Receiving a degree is an essential step. Universities can promote success by developing strategies that offer multiple paths to a quality degree for each student, removing unnecessary and frustrating obstacles, engaging the student in supportive and inspiring communities and activities, and proactively identifying and advising students at pivotal moments. University leaders will discuss specific strategies they have implemented, when those strategies are most effective, and the institutional resources and commitments involved.

MODERATOR: **Dewayne Matthews**, *Vice President for Policy and Strategy*, Lumina Foundation for Education

PANELISTS: **Carolyn W. Meyers**, *President*, Jackson State University
Risa I. Palm, *Senior Vice President, Academic Affairs & Provost*, Georgia State University
Kim A. Wilcox, *Chancellor*, University of California, Riverside

1:45–3:00 p.m. ♦ White River Ballrooms G–J

■ Identifying and Solving Research Grand Challenges

What are several leading models of defining research grand challenges? Does this augur a change in how research is undertaken? Are there efficiencies and increased effectiveness in developing new models of institutional collaboration? How do universities benefit by defining research as societal and scientific challenges?

MODERATOR: **Jo Handelsman**, *Associate Director for Science, Office of Science and Technology Policy (OSTP), The White House*

PANELISTS: **Chris A. Kaiser**, *Former Provost, Massachusetts Institute of Technology*

Fred H. Cate, *Vice President, Research, Indiana University*

Michelle Popowitz, *Assistant Vice Chancellor, Research, University of California, Los Angeles*

1:45–3:00 p.m. ♦ White River Ballroom F

■ Defining the New Engagement

APLU believes it is appropriate timing for public and land-grant universities to dramatically expand efforts of engagement with partners in the communities they serve—members of the public, community organizations, business and industry, state and local government, and others. Fifteen years into a new century, the Kellogg Commission report, *Returning to Our Roots: The Engaged Institution*, needs renewed attention to realize its full potential. With vexing national and global problems creating immense economic, environmental, social, and psychological consequences, single entities cannot find and mobilize solutions. Instead, engagement with multiple partners is critical, and public universities can and should be catalysts for such efforts. In this session, we will hear from the co-chairs of a planning team laying the groundwork for a Task Force on the New Engagement, to be convened in 2016. Session attendees will have an opportunity to provide input on the engagement issues that should be explored by the planning team and task force.

INTRODUCTION: **Peter McPherson**, *President, APLU*

MODERATOR: **Divina Grossman**, *Chancellor, University of Massachusetts Dartmouth*

PANELISTS: **Mark A. Hussey**, *Vice Chancellor and Dean of Agriculture and Life Sciences, Texas A&M University*

M. Roy Wilson, *President, Wayne State University*

APLU AWARDS CEREMONIES

Sunday, November 15

8:30–10:00 a.m. ♦ White River Ballroom E

■ A Community of Scholars Celebrating Excellence

JOINT PROGRAM SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY; HUMAN SCIENCES; NATURAL RESOURCES; AND VETERINARY MEDICINE

The Board on Agriculture Assembly and the National Institute of Food and Agriculture (NIFA) of the U. S. Department of Agriculture will celebrate excellence in teaching, extension, and research during this session. Presentation of the following awards will be made:

- ♦ Food and Agricultural Sciences Excellence in College Teaching Awards (National, Regional, and New Teacher Awards)
- ♦ Excellence in Extension Awards (National and Regional) and the Diversity Award
- ♦ Experiment Station Section Award for Excellence in Multistate Research

In addition, fellows from Cohort 9 (2013–2015) of the Food Systems Leadership Institute program will be honored.

MODERATOR: **Catherine E. Woteki**, *Chief Scientist and Under Secretary for Research, Education, and Economics, U. S. Department of Agriculture*

PRESENTATION OF THE FOOD AND AGRICULTURAL SCIENCES EXCELLENCE IN COLLEGE AND UNIVERSITY TEACHING AWARDS

PRESENTER: **Sonny Ramaswamy**, *Director, National Institute of Food and Agriculture, U. S. Department of Agriculture*

NATIONAL TEACHING AWARD RECIPIENTS

AWARDEES: **Garey Alton Fox**, *Professor and Buchanan Endowed Chair, Biosystems and Agricultural Engineering, Division of Agricultural Sciences and Natural Resources, Oklahoma State University*
Terence J. Centner, *Professor, Agricultural and Applied Economics, The University of Georgia*

REGIONAL TEACHING AWARD RECIPIENTS

AWARDEES: **W. Marshall Frasier**, *Professor, Department of Agricultural and Resource Economics, Colorado State University*
Foy D. Mills, Jr., *Professor and Program Leader-Agricultural Business, Department of Agricultural Sciences and Engineering Technology, Sam Houston State University*
Patricia K. Smith, *Cintron University Professor for Undergraduate Teaching Excellence, Department of Biological and Agricultural Engineering, Texas A&M University*
Timothy D. Paine, *Professor, Department of Entomology, University of California, Riverside*
Alan C. Hansen, *Professor, Department of Agricultural and Biological Engineering, University of Illinois at Urbana-Champaign*

NEW TEACHER AWARD WINNERS

AWARDEES: **Jennifer R. Strong**, *Assistant Professor, Department of Agricultural Leadership, Education, and Communications, Texas A&M University*
Courtney A. Meyers, *Associate Professor, Agricultural Communications, Texas Tech University*

PRESENTATION OF THE EXCELLENCE IN EXTENSION AWARDS AND THE NATIONAL DIVERSITY AWARD

PRESENTERS: **Sonny Ramaswamy**, *Director, National Institute of Food and Agriculture, U. S. Department of Agriculture*
Delbert T. Foster, *Vice President for Land-Grant Programs and Executive Director, 1890 Programs, South Carolina State University*

NATIONAL EXCELLENCE IN EXTENSION AWARD

AWARDEE: **Joe Outlaw**, *Professor and Extension Economist, Department of Agricultural Economics, Texas A&M University*

REGIONAL EXCELLENCE IN EXTENSION AWARDS

1890 REGION

AWARDEE: **Virginie Zoumenou**, *Associate Professor/State Extension Nutrition Specialist, 1890 FCS Program/EFNEP Director, University of Maryland Eastern Shore*

NORTHEAST REGION

AWARDEE: **Changlu Wang**, *Associate Extension Specialist, Department of Entomology, Rutgers, The State University of New Jersey*

NORTH CENTRAL REGION

AWARDEE: **Julie Garden-Robinson**, *Professor and Food and Nutrition Specialist, North Dakota State University Extension Service*

SOUTHERN REGION

AWARDEE: **Derrell S. Peel**, *Charles Breedlove Professor of Agribusiness, Department of Agricultural Economics, Oklahoma State University*

WESTERN REGION

AWARDEE: **Dana Martin**, *Extension Regional Administrator, Oregon State University Extension Service*

NATIONAL EXTENSION DIVERSITY AWARD

AWARDEE: **Texas Grow! Eat! Go!**, *Texas A&M University*

PRESENTATION OF THE EXPERIMENT STATION SECTION AWARDS FOR EXCELLENCE IN MULTISTATE RESEARCH

PRESENTERS: **Sonny Ramaswamy**, *Director, National Institute of Food and Agriculture, U. S. Department of Agriculture*
Shirley Hymon-Parker, *Interim Dean, School of Agriculture and Environmental Sciences, North Carolina A&T State University*

NATIONAL AWARD FOR EXCELLENCE IN MULTISTATE RESEARCH

AWARDEE: **NC-140 (2012–2017): Improving Sustainability in Fruit Tree Production through Changes in Rootstock Use**

TECHNICAL COMMITTEE CHAIR:

Richard P. Marini, *Head and Professor, Department of Horticulture, The Pennsylvania State University*

ADMINISTRATIVE ADVISOR:

Ronald L. Perry, *Professor, Plant and Soil Science,
Department of Horticulture, Michigan State University*

PARTICIPATING INSTITUTIONS:

Auburn University; University of Arkansas; University of California, Davis, California Cooperative Extension; Clemson University; Colorado State University; Cornell University; The University of Georgia; University of Guelph, Ontario, Canada; University of Idaho; University of Illinois at Urbana-Champaign; Iowa State University; University of Kentucky; University of Maine; University of Maryland; University of Massachusetts; Michigan State University; University of Minnesota; University of Missouri; New Mexico State University; North Carolina State University; The Ohio State University; Oregon State University; The Pennsylvania State University; Purdue University; Rutgers, the State University of New Jersey; Utah State University; Virginia Polytechnic Institute and State University; Washington State University; University of Wisconsin; Agriculture and Agri-Food Canada, British Columbia, Canada; Agriculture and Agri-food Canada, New Brunswick, Canada; Atlantic Food and Agric-Food, Kentville, Nova Scotia, Canada; Center for Advanced Studies in Fruit Production; Instituto Nacional de Investigaciones Forestales Agrícolas y Pecuarias (National Institute of Forestry, Agriculture and Livestock Research), Mexico; USDA-ARS; USDA-ARS Plant Genetic Resources Unit.

REGIONAL AWARDS FOR EXCELLENCE IN MULTISTATE RESEARCH

NORTHEAST REGION

AWARDEE: **Mycobacterial Diseases of Animals (NE-1201)**

TECHNICAL COMMITTEE CHAIR:

Vivek Kapur, *Professor, Veterinary and Biomedical Sciences,
College of Agricultural Sciences, The Pennsylvania State University*

ADMINISTRATIVE ADVISOR:

Gary A. Thompson, *Associate Dean, Research and
Graduate Education, and Director, Pennsylvania Agricultural
Experiment Station, The Pennsylvania State University*

PARTICIPATING INSTITUTIONS:

Alexandria University, Egypt; Department of Population Health and Reproduction, SVM, University of California, Davis; Veterinary Research Institute, Sudan; Central Veterinary Institute, The Netherlands; USDA-ARS/Iowa; University of Nebraska-Lincoln; Oregon Wheat Commission; Michigan State University; USDA-APHIS; Billings Gastrointestinal Association; Cornell University; University of Wisconsin; Colorado State University; University of Tennessee; The University of Georgia; USDA-APHIS-VS-CEAH; University of Prince Edward Island, Canada; University of Minnesota; Epix Analytics; Pennsylvania Cooperative Extension; The Pennsylvania State University; U. S. Food and Drug Administration; Federal University of Rio Grande do Sul, Brazil; VetICE; Agri-Food and Biosciences Institute, Belfast; USDA-APHIS; USDA-APHIS-VS-Western Region; KEO Consulting, Illinois; University of Missouri; University of Vermont; Canadian Food Inspection Agency and University of Montreal; USDA-National Animal Disease Center; University of Pennsylvania; and, Global Alliance for Rabies Control.

SOUTHERN REGION

AWARDEE: **Integrated Management of Pecan Arthropod Pests in the Southern United States (S-1049)**

TECHNICAL COMMITTEE CHAIR:

Donn T. Johnson, *Professor, Fruit and Pecan
Entomology, Dale Bumpers College of Agricultural,
Food and Life Sciences, University of Arkansas*

ADMINISTRATIVE ADVISOR:

Clarence E. Watson, Jr., *Associate Vice President and
Director, Experiment Stations, University of Arkansas*

PARTICIPATING INSTITUTIONS:

Auburn University; Kansas State University; Louisiana State University; New Mexico State University; Oklahoma State University; Texas A&M University; Texas A&M AgriLife (Research and Extension); University of Arkansas; University of Florida; The University of Georgia; University of Missouri; USDA, ARS, Southeastern Fruit and Tree Nut Research Lab (SEFTNRL), Byron, GA; The Samuel Roberts Noble Foundation; Arkansas Pecan Growers Association; Louisiana Pecan Growers Association; Northern Nut Growers Association; Oklahoma Pecan Growers Association; Southeastern Pecan Growers Association; Texas Pecan Growers Association; and Western Pecan Growers Association.

WESTERN REGION

AWARDEE: **Beneficial and Adverse Effects of Natural, Bioactive Dietary Chemicals on Human Health and Food Safety (W-3122)**

TECHNICAL COMMITTEE CHAIR:

Abby Benninghoff, *Associate Professor, Department of Animal, Dairy, and Veterinary Sciences, College of Agriculture and Applied Sciences, Utah State University*

ADMINISTRATIVE ADVISOR:

H. Michael Harrington, *Executive Director, Western Association of Agricultural Experiment Station Directors*

PARTICIPATING INSTITUTIONS:

University of Arizona; University of California, Berkley; University of California, Davis; Colorado State University; University of Hawaii; University of Illinois at Urbana-Champaign; Michigan State University; Mississippi State University; University of Nevada, Reno; Rutgers, The State University of New Jersey; North Dakota State University; Oregon State University; Texas Agrilife Research Center; Utah State University; University of Vermont; Washington State University; University of Wisconsin; USDA-ARS-California; USDA-ARS-Georgia; and, USDA-NIFA.

PRESENTATION OF THE EXPERIMENT STATION SECTION EXCELLENCE IN LEADERSHIP AWARDS

PRESENTERS: **Sonny Ramaswamy**, *Director, National Institute of Food and Agriculture, U. S. Department of Agriculture*
Shirley Hymon-Parker, *Interim Dean, School of Agriculture and Environmental Sciences, North Carolina A&T State University*

ASSOCIATION OF (1890) RESEARCH ADMINISTRATORS

AWARDEE: **Alton Thompson**, *Provost and Executive Vice President of Academic Affairs, Delaware State University*

NORTHEAST REGION

AWARDEE: **Michael P. Hoffman**, *Associate Dean and Director, Agricultural Experiment Station, Cornell University*

NORTH CENTRAL REGION

AWARDEE: **Fred A. Cholick**, *Dean and Director Emeritus, K-State Research and Extension, and President and Chief Executive Officer Emeritus, Kansas State University*

SOUTHERN REGION

AWARDEE: **Eric Young**, *Executive Director, Southern Association of Agricultural Experiment Station Directors*

WESTERN REGION

AWARDEE: **Ronald S. Pardini**, *Professor, Department of Biochemistry and Molecular Biology, and Associate Director Emeritus, Agricultural Experiment Station and Interim Dean and Director Emeritus, College of Agriculture, Biotechnology and Natural Resources, University of Nevada, Reno*

RECOGNITION OF THE FOOD SYSTEMS LEADERSHIP INSTITUTE FELLOWS OF 2013-2015 (COHORT 9)

PRESENTERS: **William B. DeLauder**, *President Emeritus, Delaware State University*
Marshall Stewart, *Director, Food Systems Leadership Institute, North Carolina State University*

AWARDEES:

Joseph M. Anderson, Head, Department of Agronomy, Purdue University

Titus O. Awokuse, Chair, Department of Agricultural, Food and Resource Economics, Michigan State University

Kimberly J. Babbitt, Associate Dean of Academic Affairs, College of Life Sciences and Agriculture, University of New Hampshire

Kristina Boone, Department Head and Professor, Communications and Agricultural Education, Kansas State University

Donna M. Brown, Executive Director and Professor, John P. “Jack” Ellbogen Center for Teaching and Learning, University of Wyoming

Richard A. Cavaletto, Associate Dean, College of Agriculture, Food and Environmental Sciences, California Polytechnic State University

Donald Conner, Head and Professor, Department of Poultry Science, Auburn University

Christopher R. Daubert, Head, Department of Food, Bioprocessing and Nutrition Sciences, North Carolina State University

Henry Y. Fadamiro, Assistant Dean and Director of Global Programs, College of Agriculture, Auburn University

Wendy A. Fink, Associate Director, Food, Agriculture and Natural Resources, APLU

Brent D. Hales, Senior Associate Dean, University of Minnesota Extension

Johnny D. Jones, President, Little Priest Tribal College

John Killefer, Head, Department of Animal and Rangeland Sciences, Oregon State University

Thomas A. Melton, Associate and Deputy Director, Cooperative Extension Service, North Carolina State University

Michael Newman, Director, School of Human Sciences, College of Agriculture and Life Sciences, Mississippi State University

Michael W. Orth, Chair and Professor, Department of Animal and Food Sciences, Texas Tech University

Kirk W. Pomper, Interim Director of Land-Grant Programs and Dean, College of Agriculture, Food Science, and Sustainable Systems, Kentucky State University

Murali Reddy, Section Manager, Abbott Nutrition

Curt Rom, Director, Bumpers College Honors Program/Co-Director for Agriculture and Rural Sustainability, University of Arkansas

Peter L. Ryan, Associate Provost and Professor, Mississippi State University

Martin Sancho-Madriz, Chair and FST Program Director, Department of Human Nutrition and Food Science, California State Polytechnic University, Pomona

Thomas R. Scott, Professor and Dean Emeritus, College of Agriculture, Forestry and Life Sciences, Clemson University

Jane Schuh, Interim Dean, College of Business, Associate Director, North Dakota Agricultural Experiment Station, Associate Professor of Immunology, North Dakota State University

Scott A. Shearer, Chair, Department of Food, Agriculture and Biological Engineering, The Ohio State University

Celvia E. Stovall, Associate Director, Alabama Cooperative Extension System, Alabama A&M University

Ben West, Western Region Director, University of Tennessee Extension, University of Tennessee Institute of Agriculture

Allen F. Wysocki, Associate Dean, College of Agricultural and Life Sciences, University of Florida

RECOGNITION OF THE FOOD SYSTEMS LEADERSHIP INSTITUTE LEADERSHIP AWARD

PRESENTERS:

William B. DeLauder, President Emeritus, Delaware State University

Marshall Stewart, Director, Food Systems Leadership Institute, North Carolina State University

AWARDEE:

The Honorable Gale A. Buchanan, Former Under Secretary for Research, Extension, and Economics, U. S. Department of Agriculture, and Dean and Director Emeritus, College of Agricultural and Environmental Sciences, The University of Georgia

Tuesday, November 17

8:00–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

PRESENTATION OF 2015 PROJECT DEGREE COMPLETION AWARD

APLU's Project Degree Completion Award seeks to identify and honor public universities that are using innovative methods or programs to increase retention and graduation outcomes and/or close achievement gaps for all students or specific groups of students. The award, which is made possible through the generous support of the Lumina Foundation, is also designed to share those innovative practices with other public universities and encourage them to draw from those successes.

The award is open to APLU institutions and serves to help advance Project Degree Completion (PDC)—a joint effort between APLU and the American Association of State Colleges and Universities (AASCU) in which nearly 500 public colleges and universities have pledged to collectively increase the number of bachelor's degrees awarded from an estimated 14.6 million in 2012 to 18.4 million by 2025 for a total of 3.8 million additional degrees. Together, this increase will represent the public four-year institutions' contribution toward the national goal of having 60 percent of working age adults in the U.S. possess a college degree.

While access is a significant milestone, the PDC Award draws attention to improvements in retention and graduation outcomes for bachelor's degree seeking students. Institutions applying for the award demonstrated decreases in achievement gaps and/or increases in retention and graduation outcomes for all students or a specific group of students at an institution.

The finalists for the 2015 Project Degree Completion Award are:

- ♦ **Middle Tennessee State University**
- ♦ **Morgan State University**
- ♦ **The University of Texas at El Paso**
- ♦ **University at Buffalo**
- ♦ **University of South Florida**

PRESENTATION OF THE 2015 C. PETER MAGRATH COMMUNITY ENGAGEMENT SCHOLARSHIP AWARD

Since 2006, APLU and the Engagement Scholarship Consortium (ESC), with support from the W.K. Kellogg Foundation, have partnered to recognize the engagement scholarship and partnerships of four-year public universities. The Community-University Engagement Awards Program recognizes colleges and universities that have redesigned their learning, discovery, and engagement missions to become even more involved with their communities.

The award is named for C. Peter Magrath, APLU President from 1992–2005, and a leading advocate for public universities embracing the concept of outreach and community engagement. The Magrath Award recipient is selected from the four 2015 W.K. Kellogg Foundation Community Engagement Scholarship Award recipients. The finalists are:

- ♦ **University of Minnesota**
Hennepin-University Partnership
- ♦ **University of New Hampshire**
Prevention Innovations Research Center
- ♦ **Texas Tech University**
East Lubbock Promise Neighborhood
- ♦ **San Jose State University**
CommUniverCity San Jose

PRESENTATION OF THE INNOVATION AND ECONOMIC PROSPERITY UNIVERSITIES AWARDS

APLU created the Innovation and Economic Prosperity Universities designation and awards program to recognize APLU member institutions that demonstrate excellence and leadership in planning, implementing, and evaluating programs and initiatives that support regional economic development. To receive the

designation, participants undertake an institutional self-study to examine both accomplishments and areas in need of improvement in economic engagement. Institutions submit their self-study results and a panel of reviewers decides which universities earn the designation.

Designated institutions can submit applications for awards, which are presented in four categories: 1) the Talent award honors an institution with exemplary initiatives in education and workforce development; 2) the Innovation award honors an institution demonstrating outstanding work in technology transfer, entrepreneurship, and business development; 3) the Place award recognizes a university excelling in community, social, and cultural development work; and 4) a Connections award recognizes an institution making connections between all of these university-engaged economic development areas.

This year's finalists are:

TALENT:

- ♦ **Clemson University**
- ♦ **University of Maryland**

INNOVATION:

- ♦ **University of Illinois**
- ♦ **University of Minnesota**

PLACE:

- ♦ **Auburn University**
- ♦ **Ohio University**

CONNECTIONS:

The Connections Award winner is drawn from the finalists for the other three categories.

OTHER SPECIAL ACTIVITIES

Orientation Sessions

Is it your first time at the Annual Meeting? Want to learn more about APLU? APLU will host two orientation sessions to help you navigate the Annual Meeting and learn more about APLU. Learn what to attend, how the meeting is structured, and how to become more involved with the association. The first will be held Saturday, November 14 at 4:00 p.m. in Rooms 103 and 104 and the second will be held Sunday, November 15 at 10:00 a.m. in the White River Ballroom C.

Breakfast

Start your day off right with the Annual Meeting's complimentary breakfast. Sunday's breakfast is a continental breakfast and will be served from 6:30 to 8:00 a.m. in JW Grand Ballroom 5. Monday is a full breakfast and will be served from 6:30 to 8:00 a.m. in JW Grand Ballrooms 5 & 6.

Tuesday's breakfast is also a full breakfast and is part of the Third Annual Institutional Awards program. Breakfast will begin at 7:45 a.m. and the awards program will start at 8:00 a.m.

Lunches

On Sunday, lunch is on your own, unless you are part of an executive committee or other council/commission function. Monday's Council of Presidents Luncheon is open to all attendees.

Networking Break

Back by member demand is the special extended break on Monday afternoon, providing all registrants with the opportunity to meet colleagues old and new. The Networking Break is from 3:00 to 3:45 p.m. in Griffin Hall. Additionally, Monday morning's coffee break has been extended to allow for more networking time.

Welcome Reception

All Annual Meeting participants are cordially invited to enjoy the delicious hors d'oeuvres and refreshments at APLU's Welcome Reception on Sunday at 6:30 p.m. in the JW Grand Ballroom 1-4. The reception provides ample time for participants to meet with their colleagues from public universities.

Concurrent Sessions & Business Meetings

All Annual Meeting participants are invited to attend these special sessions designed to be informative to higher education professionals from across the campus. Choose from more than 100 business meetings, working group sessions, and professional development opportunities offering information, ideas, and solutions to the critical issues facing public research universities. The sessions presented here are organized by APLU Councils or Commissions. Sessions are open to all Annual Meeting participants, unless otherwise noted.

COUNCIL OF 1890 UNIVERSITIES

Sunday, November 15

8:30-10:00 a.m. ♦ Room 301

■ Globalizing HBCUs: International Student and Faculty Engagement in the 21st Century

Globalization continues to shape and define the world economy in the 21st century. Perhaps nothing epitomizes this influence more than innovative developments in information and communication technologies and the impact for faculty and students in colleges and universities. Countries throughout the globe are highly interdependent and competitive in generating a competitive workforce. Consequently, the need to attract and prepare talented faculty and students will continue to grow. As such, many 1890 universities have expanded their reach by actively engaging international communities through study abroad, exchange programs, recruitment efforts, delegation endeavors, and related globalization initiatives. The session will explore how expanded outreach efforts by historically black universities have influenced academic and social experiences on their campuses. The session will also highlight how collaborative partnerships with external agencies and institutions help to cultivate faculty and students with a global-minded approach toward teaching and learning.

MODERATOR: **Harry Lee Williams**, *President, Delaware State University*

PANELISTS: **David N. Levin**, *Senior Program Manager, U. S. Department of State*

Elmira Mangum, *President, Florida A&M University*

Kent J. Smith, *President, Langston University*

David Wilson, *President, Morgan State University*



10:30–11:45 a.m. ♦ Room 301

■ Diversified Strategies for Retention, Recruitment, and Completion for Minority Students in Postsecondary Contexts

JOINT SESSION WITH THE COMMISSION ON ACCESS, DIVERSITY, & EXCELLENCE

The quest for diversity requires deliberate efforts for creating a campus environment where individuals excel academically and experience social success. Diversified and sustained approaches are needed to attract and keep low-income, first generation students in colleges and universities to ensure degree completion. The level of preparedness of minority students from the K–12 environment also influences their college and career readiness. While holistic approaches for retention, recruitment, and completion become necessary for today's student pursuing a college degree, this session will particularly address how the use of diversified strategies for underrepresented, underprepared minority students can contribute to their overall academic and social success in higher education.

MODERATOR: **Wanda S. Mitchell**, *Vice President, Inclusive Excellence, Virginia Commonwealth University*

PANELISTS: **Donald Cole**, *Assistant Provost and Assistant to the Chancellor, University of Mississippi*

Alma Clayton-Pedersen, *CEO, Emeritus Consulting Group*

Michael T. Nettles, *Senior Vice President, Educational Testing Service*

Rebecca C. Villarreal, *Program Officer, The Kresge Foundation*

William Black, *Senior Vice President of Enrollment Management, Temple University*

Noon–1:30 p.m. ♦ Room 201

■ Council of 1890 Universities Luncheon

COUNCIL MEMBERS AND INVITED GUESTS ONLY

The luncheon will honor the 1890 Universities Career Exemplar Award recipients.

CHAIR: **Juliette B. Bell**, *President, University of Maryland Eastern Shore*

MODERATOR: **RoSusan D. Bartee**, *Interim Vice President, Access and Success, APLU*

1:45–3:00 p.m. ♦ White River Ballroom E

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for the Council of 1890s:

■ Dimensions of Diversity

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 8 for more details.

8:00–9:30 p.m. ♦ White River Ballroom A

■ Council of 1890 Universities Fall Meeting

COUNCIL MEMBERS ONLY

CHAIR: **Juliette B. Bell**, *President, University of Maryland Eastern Shore*

Monday, November 16

7:45 a.m.–Noon ♦ JW Grand Ballroom 7

■ Council of Presidents Sessions

COUNCIL OF PRESIDENTS MEMBERS ONLY

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m. ♦ White River Ballroom E

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations. Recommended for the Council of 1890s:

■ Education: Delivering Student Success

3:45–5:00 p.m. ♦ Room 313

■ Affordability and Access: The Impact on Recruitment, Retention, and Graduation

JOINT SESSION WITH THE COMMISSION ON ACCESS, DIVERSITY, & EXCELLENCE

The ever-increasing gap between college affordability and access impacts recruitment, retention, and graduation efforts of students attending college today. The level at which colleges control the cost of tuition, fees, and related expenditures affects who comes to campuses and who does not. Students are also taking longer to complete the four-year degree and more debt is incurred as a result. The financial burdens of college attendance are enough to challenge the level at which students are able to stay and finish what they started. Particularly, traditionally underrepresented groups are affected disproportionately by these phenomena. This session will explore the dual complexities of access and affordability and how colleges today seek to minimize the long-term implications.

MODERATOR: **Kevin D. Rome**, *President, Lincoln University of Missouri*

PANELISTS: **Sarah Ancel**, *Associate Commissioner, Indiana Commission for Higher Education*

Glenda Baskin Glover, *President, Tennessee State University*

James Moore, *Program Director, National Science Foundation*

Timothy Renick, *Vice Provost and Chief Enrollment Officer, Georgia State University*

6:15–7:15 p.m. ♦ Room 208

■ Council of 1890 Universities and CADE Awards and Recognition Reception

JOINT SESSION WITH THE COMMISSION ON ACCESS, DIVERSITY, & EXCELLENCE

MODERATOR: **Jared C. Avery**, *Associate Director, Access and Success, APLU*

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See page # for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COUNCIL OF PRESIDENTS

Sunday, November 15

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

7:30–9:00 p.m. ♦ White River Ballroom B

■ Research Intensive Committee (RIC) Dinner Meeting

COMMITTEE MEMBERS ONLY

CHAIR: **Carol Folt**, *Chancellor, The University of North Carolina, Chapel Hill*

VICE CHAIR: **Samuel Stanley, Jr.**, *President, Stony Brook University*

Monday, November 16

7:00–7:30 a.m. ♦ JW Grand Ballroom 7

■ Council of Presidents Breakfast

COUNCIL OF PRESIDENTS MEMBERS ONLY

7:30 a.m.–Noon ♦ JW Grand Ballroom 7

■ Council of Presidents Sessions

COUNCIL OF PRESIDENTS MEMBERS ONLY

Agenda provided to all registered member-presidents before the meeting.

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations.

5:30–6:30 p.m. ♦ JW Grand Ballroom 8

■ Joint Reception: Council of Presidents and Council of Presidents' & Chancellors' Spouses/Partners

COUNCIL MEMBERS ONLY

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COUNCIL OF PRESIDENTS' & CHANCELLORS' SPOUSES/PARTNERS

Sunday, November 15

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

7:30–8:15 a.m. ♦ Rooms 304–306

■ Newcomer Breakfast and Business Meeting

COUNCIL MEMBERS ONLY

SPEAKER: **Ruthie Nellis**, *First Lady, Texas Tech University*

8:30–11:45 a.m. ♦ Rooms 304–306

■ Council Roundtable Discussions

OPEN TO PRESIDENTS' AND CHANCELLORS' SPOUSES/PARTNERS ONLY

Please join us as we cover a range of topics unique to the role of the spouse/partners. Some topics are:

- ♦ Setting Expectations–Marketing Yourself for the University Role,
- ♦ Championing Special Projects & Causes, and
- ♦ Resources for the University Spouse's Role.

Facilitators will lead table discussions. The session will end in an open discussion of success stories and lessons learned.

MODERATOR: **Ruthie Nellis**, *First Lady, Texas Tech University*

SPEAKERS: **Monika Moo-Young**, *Executive In-Residence, Washington State University Tri-Cities*
Marcia Kelley, *First Lady, University of North Dakota*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–2:45 p.m. ♦ JW Grand Ballroom 3

■ The Changing Role of the President/ Chancellor's Spouse/Partner

Gwendolyn Freed, a University of Minnesota development director and faculty member in the Jandris Center for Innovative Higher Education, will share plans for a major research survey on the changing role of spouses and partners of higher education leaders. Freed is collaborating on this study with university of Minnesota Associate Professor Darwin D. Hendel and Karen Kaler, university associate and spouse of University of Minnesota President Eric W. Kaler. The study is in the development stage, and data will be collected in 2016.

Following Freed's brief overview of the project's purpose, research questions, design, and methodology, small and large group discussions will elicit suggestions regarding the structure and types of questions posed in the draft survey. They will also consider how best to promote the largest possible response rate to the survey, working with APLU and other groups and networks.

MODERATOR: **Karen Kaler**, *First Lady, University of Minnesota*
SPEAKER: **Gwendolyn H. Freed**, *Educational Policy and Administration, University of Minnesota*

3:45–5:00 p.m. ♦ JW Grand Ballroom 3

■ Clodius Forum: Linda Rutherford: Strategic Communications and Marketing

OPEN TO ALL CONFERENCE ATTENDEES

Linda Rutherford, vice president of communication and outreach for Southwest Airlines and a Texas Tech University alumna, will speak to the group. Drawing from her experience and expertise in this area, she will share ways you can build a successful culture, put your talent at the center of your priorities, and create an environment where people—students, faculty, and professional staff—want to “plant” and grow.

SPEAKER: **Linda Rutherford**, *Vice President of Communication and Outreach, Southwest Airlines*

5:30–6:30 p.m. ♦ JW Grand Ballroom 8

■ Joint Reception: Council of Presidents and Council of Presidents’ and Chancellors’ Spouses/Partners

COUNCIL MEMBERS ONLY

Tuesday, November 17

8:45–10:45 a.m. ♦ Room 304

■ 2016 Planning Committee Meeting

PLANNING COMMITTEE MEMBERS ONLY

MODERATORS: **Ruthie Nellis**, *First Lady, Texas Tech University*
Karen Kaler, *First Lady, University of Minnesota*

COUNCIL ON ACADEMIC AFFAIRS (CAA)

Sunday, November 15

8:30–10:00 a.m. ♦ JW Grand Ballroom 1

■ Creating a Culture of Healthy Relationships on College Campuses

JOINT SESSION WITH THE COUNCIL ON STUDENT AFFAIRS

A rapidly changing society, the advent of the Digital Age, increasing alcohol and drug use, civility issues, hidden and overt instances of discrimination, and sexual harassment and assault: It has all merged to create confusing and complex cultures and relationships on campuses across the nation. This presentation will offer unique perspectives from a panel of university leaders who will explore the importance of healthy relationships to student success, the impact of drugs and alcohol, and how to measure progress.

PANELISTS: **Bernadette Montoya**, *Vice President, Student Affairs and Enrollment Management, New Mexico State University*
Javaune Adams-Gaston, *Vice President, Student Life, The Ohio State University*
E. Nathan Thomas, III, *Vice Provost, Diversity and Equity, University of Kansas*
Jeffrey Vitter, *Provost and Executive Vice Chancellor, University of Kansas*

10:30–11:45 a.m. ♦ JW Grand Ballroom 9

■ Toolbox to Design Faculty Career Paths and Shape Departments

Thanks to changing realities and expectations for universities, many departments have fewer tenure-track faculty, more faculty with focused contractual responsibilities, and a rapidly evolving environment for research, teaching, and outreach. What tools and strategies are available to campuses to sustain creative vigor, achieve better student learning, and fulfill multifaceted missions of engagement in this new environment?

MODERATORS: **Joseph Glover**, *Provost and Senior Vice President, Academic Affairs, University of Florida*
April C. Mason, *Provost and Senior Vice President, Kansas State University*

PANELISTS: **William Connellan**, *Assistant Provost, University of Florida*
Ruth A. Dyer, *Senior Vice Provost, Academic Affairs, Kansas State University*
Karen Hanson, *Senior Vice President for Academic Affairs and Provost, University of Minnesota*
Peter Lange, *Provost Emeritus, Duke University*
Risa I. Palm, *Senior Vice President, Academic Affairs and Provost, Georgia State University*

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

7:00–9:00 p.m. ♦ Room 107

■ CAA Executive Committee Dinner

EXECUTIVE COMMITTEE MEMBERS ONLY

Monday, November 16

8:30–10:00 a.m. ♦ JW Grand Ballroom 8

■ Simplifying the Bureaucracy

JOINT SESSION WITH THE COUNCIL ON BUSINESS AFFAIRS

The Higher Education Act reauthorization will likely include debate on multiple provisions to relieve universities of ineffective regulatory and reporting requirements. Which proposals are especially important to APLU members and how can operational costs be reduced if they become law? Generally, what strategies can we use to reduce administrative costs and improve operational effectiveness?

MODERATOR: **Patricia E. Beeson**, *Provost and Senior Vice Chancellor, University of Pittsburgh*

PANELISTS: **Karen Hanson**, *Senior Vice President for Academic Affairs and Provost, University of Minnesota*

Russell Moore, *Provost and Executive Vice Chancellor, Academic Affairs, University of Colorado at Boulder*

Ruth V. Watkins, *Senior Vice President for Academic Affairs and Provost, University of Utah*

10:45 a.m.–Noon ♦ White River Ballroom F

■ The Lincoln Project on Public Research Universities

JOINT SESSION WITH THE COUNCILS ON ENGAGEMENT & OUTREACH; GOVERNMENTAL AFFAIRS; RESEARCH; AND STRATEGIC COMMUNICATIONS AND THE COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

Join a discussion of the preliminary ideas and recommendations of this independent committee of national leaders convened by the American Academy of Arts and Sciences. How do we express the increasing value of public research universities to society? Are there ways of garnering fresh national and state support for our work? Might we develop a compendium of practices used across institutions and states to promote universities?

MODERATOR: **Richard S. Stoddard**, *Associate Vice President, Government Relations, The Ohio State University*

PANELISTS:

Mary Sue Coleman, *Former President, University of Michigan*
James Leach, *Member, Lincoln Project, Former Member of Congress, Former Director, National Endowment for the Humanities*
Doug Lederman, *Editor, Inside Higher Ed*
Bill Moreau, *Chair, Higher Education Practice Group, Barnes and Thornburg; Former Member, Purdue University Board of Trustees*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m. ♦ White River Ballroom E

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations. Recommended for CAA:

■ Education: Delivering Student Success

3:45–5:00 p.m. ♦ JW Grand Ballroom 4

■ Using Data Analytics in Institutional Leadership

JOINT SESSION WITH THE COUNCIL ON BUSINESS AFFAIRS

Information technology systems operating in many sectors (e.g., enterprise systems, student advising systems, research management, and publication tracking) are making available rich data sets on the activities within a university. This panel will discuss several questions about this transformation. How are we, and how should we, be using data? What can be done to improve analyses and presentation of data, and the use of data to improve decision-making? How can we reduce the cost of gathering data and responsibly protecting it?

MODERATOR: **Kim A. Wilcox**, *Chancellor, University of California, Riverside*

PANELISTS: **Amy Bergerson**, *Associate Dean, University of Utah*
Tracy Davis Bradley, *Practice Manager, Educational Advisory Board*
Mike Martineau, *Interim Director, Institutional Analysis, University of Utah*
Jeffrey Vitter, *Provost and Executive Vice Chancellor, University of Kansas*

5:15–6:30 p.m. ♦ Rooms 304–306

■ CAA Committee Meetings and Business Meeting

All CAA members are invited to attend the committee meeting that interests him/her the most. These committees actively contribute to the policy making and program planning of the Council and APLU.

COMMITTEE ON ACCESS, DIVERSITY, AND SUCCESS

CHAIR: **Junius Gonzales**, *University System of North Carolina*

COMMITTEE ON ECONOMICS, QUALITY, AND EFFECTIVENESS

CHAIR: **Thomas Peterson**, *University of California, Merced*

COMMITTEE ON FACULTY

CHAIR: **Susan Martin**, *University of Tennessee, Knoxville*

COMMITTEE ON INNOVATION IN LEARNING

CHAIR: **Jonathan Wickert**, *Iowa State University*

COMMITTEE ON RESEARCH AND GRADUATE EDUCATION

CHAIR: **Jeffrey Vitter**, *University of Kansas*

COMMITTEE ON UNDERGRADUATE EDUCATION

CHAIR: **John Frederick**, *University of Texas at San Antonio*

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COUNCIL ON BUSINESS AFFAIRS (CBA)

Sunday, November 15

10:30–11:45 a.m. ♦ JW Grand Ballroom 4

■ Connecting Budget Models with Student Success

JOINT SESSION WITH THE COUNCIL ON STUDENT AFFAIRS AND THE COMMISSION ON INFORMATION, MEASUREMENT, & ANALYSIS

Temple University and Portland State University have developed institutional budget models that directly support and promote student success. These institutions use principles of Responsibly Centered Management (RCM) and Performance Based Budgeting (PBB) to successfully integrate enrollment management, funding, and student outcomes. They will share their processes, tools, outcome measures, and strategies for institutional change. Examples of collaborative approaches will be provided that leverage and assess growth strategies; clarify the relationships between costs and revenues; determine where to make investments or reductions; and provide greater responsibility at the unit level for achieving goals of student success. The moderated discussion will allow ample time for audience dialog.

MODERATOR: **Wendell C. Brase**, *Vice Chancellor, Administration and Business Services, University of California, Irvine*

PANELISTS: **Sona Karentz Andrews**, *Provost and Vice President for Academic Affairs, Portland State University*

William J. Wilkinson, *Associate Vice President, Finance and Administration, Temple University*

Noon–1:30 p.m. ♦ Room 307

■ Executive Committee Lunch

EXECUTIVE COMMITTEE MEMBERS ONLY

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

8:30–10:00 a.m. ♦ JW Grand Ballroom 8

■ Simplifying the Bureaucracy

JOINT SESSION WITH THE COUNCIL ON ACADEMIC AFFAIRS

The Higher Education Act reauthorization will likely include debate on multiple provisions to relieve universities of ineffective regulatory and reporting requirements. Which proposals are especially important to APLU members and how can operational costs be reduced if they become law? Generally, what strategies can we use to reduce administrative costs and improve operational effectiveness?

MODERATOR: **Patricia E. Beeson**, *Provost and Senior Vice Chancellor, University of Pittsburgh*

PANELISTS:

Karen Hanson, *Senior Vice President for Academic Affairs and Provost, University of Minnesota*

Russell Moore, *Provost and Executive Vice Chancellor, Academic Affairs, University of Colorado at Boulder*

Ruth V. Watkins, *Senior Vice President for Academic Affairs and Provost, University of Utah*

10:45 a.m.–Noon ♦ Room 314

■ What to Consider When Approaching Debt Capacity Limits

Many institutions are facing debt capacity limitations due to expansion of debt-financed facilities over the past 10 to 15 years in particular, while having endured declines in state support, weaker tuition revenue streams, flat sponsored research revenues, and disappointing and unpredictable endowment returns. Balancing these factors responsibly while responding to institutional needs is a major challenge for CEOs and CFOs. John Augustine will discuss some of the strategies being explored to expand access to debt financing at a manageable cost using methods that may prove acceptable to capital markets.

SPEAKER: **John Augustine**, *Managing Director, Barclays Higher Education, Academic Medical Center, Non-Profit Finance Group*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations.

3:45–5:00 p.m. ♦ JW Grand Ballroom 4

■ Using Data Analytics in Institutional Leadership

JOINT SESSION WITH THE COUNCIL ON ACADEMIC AFFAIRS

Information technology systems operating in many sectors (e.g., enterprise systems, student advising systems, research management, and publication tracking) are making available rich data sets on the activities within a university. This panel will discuss several questions about this transformation. How are we, and how should we, be using data? What can be done to improve analyses and presentation of data, and the use of data to improve decision-making? How can we reduce the cost of gathering data and responsibly protecting it?

MODERATOR: **Kim A. Wilcox**, *Chancellor, University of California, Riverside*

PANELISTS: **Amy Bergerson**, *Associate Dean, University of Utah*

Tracy Davis Bradley, *Practice Manager, Educational Advisory Board*

Mike Martineau, *Interim Director, Institutional Analysis, University of Utah*

Jeffrey Vitter, *Provost and Executive Vice Chancellor, University of Kansas*

5:15–6:30 p.m. ♦ JW Grand Ballroom 10

■ Open House Reception

JOINT SESSION WITH THE COMMISSION ON INFORMATION, MEASUREMENT, & ANALYSIS

All attendees are invited to join APLU's newest Commission—the Commission on Information, Measurement, & Analysis (CIMA) and the Council on Business Affairs (CBA) for a happy hour reception and open house. Come enjoy snacks and a beverage with your colleagues and learn more about CIMA and some of the work APLU and our member campuses are engaged in to use data to guide campus innovation and improvement. Interactive displays and posters throughout the reception will feature APLU sponsored data initiatives such as the Student Achievement Measure and new Voluntary System of Accountability College Portrait At-A-Glance as well as the work of several universities.

7:00–8:30 p.m. ♦ Off-site

■ CBA Dinner

COUNCIL MEMBERS ONLY
PAYMENT REQUIRED

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COUNCIL ON ENGAGEMENT & OUTREACH (CEO)

Sunday, November 15

8:30–10:00 a.m. ♦ White River Ballroom A

■ Magrath Talks: Impact of the C. Peter Magrath Community Engagement Scholarship Award

The Magrath Award has served as a catalyst to identify outstanding university-community partnerships that impact their communities and exemplify best practices in engagement. This session will allow previous award recipients to reflect on what the Magrath Award has meant to their institutions and to their communities. Has anything changed for them as a result of the award and what would they suggest to others? The session will feature informal talks by Magrath Award finalists and winners.

MODERATOR: **Waded Cruzado**, *President, Montana State University*

PANELISTS: **Khanjan Mehta**, *Director, Humanitarian Engineering and Social Entrepreneurship (HESE) Program, The Pennsylvania State University*

Deborah Moody, *Director of Programs, Intergenerational Communications Center, East Carolina University*

Stephen Myers, *Associate Provost, The Ohio State University*

Emily Peron, *Assistant Professor, Pharmacotherapy and Outcomes Sciences, Virginia Commonwealth University*

Joe Thiel, *Doctoral Candidate in Education, The University of Oxford and Alumnus, Montana State University*

10:30–11:45 a.m. ♦ White River Ballroom A

■ Expanding Engagement and Outreach through Online Learning

In light of changing demographics, the evolution of learning environments, and the expectation that we align university learning opportunities with workforce needs, a question has surfaced: Is digital and online learning a recognized and effective form of engagement? This discussion of background and case studies will explore the future of engagement in an online environment. Panelists will help make a clear distinction between online learning as a unidirectional form of outreach and online learning as a bidirectional and mutually reciprocal form of community engagement. Join us to review current status, potential opportunities, and the impact this may have on our universities as a whole.

MODERATOR: **Jorge H. Atilas**, *Professor and Associate Dean, Extension and Engagement, Oklahoma State University*

PANELISTS: **David King**, *Assistant Professor, Oregon State University*

Valerie O. Paton, *Professor, Educational Psychology and Leadership, Texas Tech University*

Chad E. Wootton, *Associate Vice President for External Affairs, Texas A&M University*

Noon–1:30 p.m. ♦ Room 312

■ CEO Executive Committee Luncheon Meeting

EXECUTIVE COMMITTEE MEMBERS ONLY

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m. ♦ White River Ballroom F

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CEO:

■ University Responsiveness to Industry Workforce Needs: The Role of Institutional Economic Development and Community Engagement

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

6:30–8:00 a.m. ♦ JW Grand Ballroom 9

■ Joint CII-CEO Breakfast

JOINT SESSION WITH THE COMMISSION ON INTERNATIONAL INITIATIVES

As follow-up from the joint 2015 Summer Meeting between the Council on Engagement and Outreach and the Commission on International Initiatives, we invite members of each group to join us for a joint breakfast to continue this discussion and determine a path forward for future opportunities and priorities between CEO and CII.

CHAIRS: **Valerie O. Paton**, *Professor, Educational Psychology and Leadership, Texas Tech University*
James A. Cooney, *Vice Provost, International Affairs, Colorado State University*

8:30–10:00 a.m. ♦ White River Ballroom C

■ CEO Business Meeting

10:45 a.m.–Noon ♦ White River Ballroom F

■ The Lincoln Project on Public Research Universities

JOINT SESSION WITH THE COUNCILS ON ACADEMIC AFFAIRS; GOVERNMENTAL AFFAIRS; RESEARCH; AND STRATEGIC COMMUNICATIONS AND THE COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

Join a discussion of the preliminary ideas and recommendations of this independent committee of national leaders convened by the American Academy of Arts and Sciences. How do we express the increasing value of public research universities to society? Are there ways of garnering fresh national and state support for our work? Might we develop a compendium of practices used across institutions and states to promote universities?

MODERATOR: **Richard S. Stoddard**, *Associate Vice President, Government Relations, The Ohio State University*

PANELISTS: **Mary Sue Coleman**, *Former President, University of Michigan*
James Leach, *Member, Lincoln Project, Former Member of Congress, Former Director, National Endowment for the Humanities*
Doug Lederman, *Editor, Inside Higher Ed*
Bill Moreau, *Chair, Higher Education Practice Group, Barnes and Thornburg; Former Member, Purdue University Board of Trustees*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m. ♦ White River Ballroom F

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations. Recommended for CEO:

■ Defining the New Engagement

3:15–6:30 p.m. ♦ Off-site

Tour: Advancing Community and Economic Engagement in Indianapolis through University Collaboration

JOINT SESSION WITH THE COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY THE AND COALITION OF URBAN SERVING UNIVERSITIES

Tour participants meet in hotel lobby at 3:15. Buses depart at 3:30 p.m. sharp.

■ Strategic University-Community Partnerships: Spotlight on Indianapolis Near Eastside

JOHN H. BONER COMMUNITY CENTER
 2236 EAST 10TH STREET, INDIANAPOLIS, INDIANA 46201

IUPUI takes pride in the many ways faculty, staff, and students have partnered with residents, community leaders, and organizations on the Near Eastside of Indianapolis over the past 10 years to address the neighborhood's inherent challenges and to help spur its urban renewal. Included among those partnerships are the IUPUI School of Physical Education and Tourism Management's Fitness Zone at the Chase Near Eastside Legacy Center; IU School of Medicine's Student Outreach Clinic; IU School of Dentistry's Dental Clinic in the People's Health Center; Family, School, and Neighborhood Engagement workforce readiness programs of IUPUI Office of Community Engagement; and the newly established Indy East Promise Zone catchment area (a partnership between John H. Boner Center, City of Indianapolis, United Way of Central Indiana, and Local Initiatives Support Corporation Indianapolis). This session provides participants with an up-close look at the IUPUI strategic partnerships that are improving the quality of life of citizens on the Near Eastside.

MODERATOR: **Amy Conrad Warner**, *Vice Chancellor, Community Engagement, Indiana University–Purdue University Indianapolis*

PANELISTS: **Jay Gladden**, *Dean, School of Physical Education and Tourism Management, Indiana University–Purdue University Indianapolis*
John Hay, *Executive Director, Near East Area Renewal Indianapolis (NEAR Indy)*
Khaula Murtadha, *Associate Vice Chancellor of Family, School, and Neighborhood Engagement, Indiana University–Purdue University Indianapolis*
Javier Sevilla Martir, *Assistant Dean, Diversity Affairs, Indiana University School of Medicine*

Samantha Spergel, *Chief Coordination Officer,
Indy East Promise Zone, City of Indianapolis*
Bill Taft, *Executive Director, Local Initiatives
Support Corporation (LISC) Indianapolis*
James Taylor, *CEO, John H. Boner Community Center*
Karen Yoder, *Director, Civic Engagement and Health
Policy, Indiana University School of Dentistry*

■ University Economic Engagement: Spotlight on Innovation, Entrepreneurship, and Technology Commercialization

IUPUI CAMPUS CENTER, THEATER
420 UNIVERSITY BOULEVARD, INDIANAPOLIS, INDIANA 46202

The Indiana economy, in large part driven by Indianapolis and the Central Indiana region, emerged from the recession in a stronger economic position relative to many other areas of the nation. However, in an increasingly knowledge-based global economy, Indiana recognizes that collaboration among industry, higher education institutions, state and local governments, and entrepreneurs is vital to generate the innovation that will sustain future economic growth. This session highlights the critical supporting role economically engaged universities play by providing leading examples of stakeholder collaboration through two unique panel discussions.

INTRODUCTION: **Nasser Paydar**, *Chancellor, Indiana University–
Purdue University Indianapolis*
Tom Morrison, *Vice President for Capital
Planning and Facilities, Indiana University*

PANEL A: INDIANA BIOSCIENCES RESEARCH INSTITUTE AND THE 16 TECH INNOVATION DISTRICT

MODERATOR: **David Johnson**, *President and CEO, Central Indiana
Corporate Partnership and President and CEO, BioCrossroads*
PANELISTS: **David Broecker**, *President and CEO, Indiana Biosciences
Research Institute*
Betsy McCaw, *President, 16 Tech Community Corporation*
Dan Peterson, *Vice President, Industry and
Government Affairs, Cook Group, Inc.*
Bill Stephan, *Vice President for Engagement, Indiana University*

PANEL B: FOSTERING ENTREPRENEURSHIP AND INNOVATION THROUGH TECHNOLOGY COMMERCIALIZATION

MODERATOR: **Tony Armstrong**, *President and CEO, Indiana University
Research and Technology Corporation*
PANELISTS: **John Hanak**, *Director of Venture Capital and
Funding Resources, Purdue Foundry*
Aimee Kandrak, *Co-founder & CEO, What Friends Do*
Ilya Rekhter, *Co-founder & CEO, DoubleMap*
Todd Saxton, *Associate Professor, Strategy and Entrepreneurship,
Indiana University Kelly School of Business and President,
Board of Directors, Venture Club of Indiana*
Joe Trebley, *Director, SpinUp Program, Indiana University*

6:30–8:00 p.m. ♦ Off-site

■ CEO, CICEP, and USU Reception

JOINT PROGRAM SESSION WITH COMMISSION ON INNOVATION,
COMPETITIVENESS, & ECONOMIC PROSPERITY AND THE
COALITION OF URBAN SERVING UNIVERSITIES

Join us for refreshments and light hors d'oeuvres, as we congratulate the 2015 class of Innovation and Economic Prosperity Universities. The reception is also a great opportunity to engage with members of CEO, CICEP, and USU.

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COUNCIL ON GOVERNMENTAL AFFAIRS (CGA)

Sunday, November 15

9:30–10:45 a.m. ♦ Room 312

■ CGA Executive Committee Meeting

EXECUTIVE COMMITTEE MEMBERS ONLY

11:30 a.m.–1:30 p.m. ♦ JW Grand Ballroom 2

■ CGA Strategy Session and Lunch

CGA MEMBERS ONLY

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

8:30–10:00 a.m. ♦ White River Ballroom F

■ Metrics for University Research, Technology, and Economic Development

JOINT PROGRAM SESSION WITH THE COUNCILS ON RESEARCH AND STRATEGIC COMMUNICATIONS AND THE COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

Metrics have become increasingly important in all areas of higher education as we measure our progress against goals, but are particularly evident in the areas of research and economic development. At Virginia Tech, the Commission on Innovation, Competitiveness, and Economic Prosperity (CICEP) metrics project has informed the development of institutional economic development metrics, and the larger state effort to develop new indicators for innovation, entrepreneurship, and economic development.

The Committee on Institutional Cooperation (CIC) has collaborated on a new UMETRICS project to measure the output of research, particularly around economic indicators linked to census data and purchasing power. Elsevier has worked with the Council on State Governments on a recent effort to review America's knowledge economy state-by-state. Particularly interesting are the efforts in Europe to capture faculty research productivity linked to impact. This session will explore these recent efforts around metrics, with the goal of messaging the importance of universities as the economic drivers of the regions in which they are located.

MODERATOR: **Caroline C. Whitacre**, *Vice President for Research, The Ohio State University*

PANELISTS: **Ann Gabriel**, *Vice President, Academic and Research Relations, Elsevier*

Jason Owen-Smith, *Barger Leadership Institute Professor, University of Michigan*

John Provo, *Director, Office of Economic Development, Virginia Polytechnic Institute and State University*

10:45 a.m.–Noon ♦ White River Ballroom F

■ The Lincoln Project on Public Research Universities

JOINT SESSION WITH THE COUNCILS ON ACADEMIC AFFAIRS; ENGAGEMENT & OUTREACH; RESEARCH; AND STRATEGIC COMMUNICATIONS AND COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

Join a discussion of the preliminary ideas and recommendations of this independent committee of national leaders convened by the American Academy of Arts and Sciences. How do we express the increasing value of public research universities to society? Are there ways of garnering fresh national and state support for our work? Might we develop a compendium of practices used across institutions and states to promote universities?

MODERATOR: **Richard S. Stoddard**, *Associate Vice President, Government Relations, The Ohio State University*

PANELISTS: **Mary Sue Coleman**, *Former President, University of Michigan*
James Leach, *Member, Lincoln Project, Former Member of Congress, Former Director, National Endowment for the Humanities*
Doug Lederman, *Editor, Inside Higher Ed*
Bill Moreau, *Chair, Higher Education Practice Group, Barnes and Thornburg; Former Member, Purdue University Board of Trustees*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations.

3:45–5:00 p.m. ♦ JW Grand Ballroom 7

■ Under Intense Scrutiny: Institutional Responses to Sexual Misconduct

JOINT SESSION WITH THE COUNCIL ON STUDENT AFFAIRS

Sexual misconduct cases on university campuses are unfolding in an era of heightened awareness and increased scrutiny from many different sources, including regulatory agencies, state and federal legislatures, and advocacy organizations representing different interests. Some question fairness in disciplinary hearings, the appropriate roles of universities and law enforcement, and responsiveness to the needs of survivors. The session will include overviews of the campus processes for managing sexual misconduct cases and the public policy landscape, followed by a conversation about what is working well and areas where changes may be needed. The discussion will examine different approaches to addressing the issues, including federal legislation such as the Campus Accountability and Safety Act, the Safe Campus Act, and the Fair Campus Act. Panelists representing different perspectives will share their views on what reforms are needed as colleges and universities strive to maintain a safe and secure campus environment.

MODERATORS: **Kay Bales**, *Vice President for Student Affairs, Ball State University*
Francine Pfeiffer, *Director, Federal Relations, Rutgers, The State University of New Jersey*

PANELISTS: **Jason Casares**, *President-Elect, Association for Student Conduct Administration (ASCA) and Associate Dean of Students and Director, Office of Student Ethics, Indiana University*
Greg Louer, *Attorney, Squire Patton Boggs LLC*

3:45–5:00pm ♦ White River Ballrooms A–D

■ Research Promotion and Advocacy

JOINT SESSION WITH THE COUNCILS ON RESEARCH;
AND STRATEGIC COMMUNICATIONS

Demonstrating the positive impacts of research is an increasingly critical element in building and maintaining support for the university research enterprise. Coordinating this message and relevant outreach requires intentional collaboration across university administrative boundaries. How do we convey the opportunities and societal contributions of contemporary research to diverse targeted audiences and garner necessary support? Are we maximizing the use of our considerable human and institutional resources to powerfully (and successfully) promote public support for research? This interactive session will use lightning-round audience participation to collect and compile crisp examples of successful practices of member institutions in four categories:

- ♦ Messaging, stories, and press
- ♦ Engaging local and state leaders, from government, industry and the community
- ♦ Research impacts and university metrics
- ♦ Collaborative advocacy in Washington, D.C., before Congress and federal agencies

MODERATORS: **Michael Frame**, *Director of Federal Relations, Florida State University*
Richard Marchase, *Vice President for Research and Economic Development, University of Alabama at Birmingham*
Tom Milligan, *Vice President, External Relations, Colorado State University*

5:15–5:45 p.m. ♦ JW Grand Ballroom 7

■ CGA Business Meeting

CGA MEMBERS ONLY

6:00–7:30 p.m. ♦ Off-site

■ CGA/CSC Reception at the NCAA Hall of Champions

JOINT SESSION WITH THE COUNCIL ON STRATEGIC COMMUNICATIONS
CGA AND CSC MEMBERS ONLY

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COUNCIL ON RESEARCH (CoR)

Sunday, November 15

8:30–10:00 a.m. ♦ Room 103

■ Tackling Difficult Research Problems Via Application of Trans-Disciplinary Methods

Many of today's most intellectually challenging and societally relevant problems do not reside fully within individual disciplines, but rather at the boundaries of multiple (sometimes many) disciplines. They cannot be effectively addressed by simply assembling teams of individuals from relevant disciplines who work side-by-side with a common understanding of the end goal, or even by individuals who have a few common skills. Rather, they require an even more challenging approach that involves researchers coming together and learning enough about each other's approaches so as to collectively devise entirely new integrative methodologies and even invent new science frameworks.

MODERATOR: **Kelvin K. Droegemeier**, *Vice President for Research, University of Oklahoma*

PANELISTS: **Katherine Bowman**, *Senior Program Officer, The National Academies of Science, Engineering, and Medicine, Kavli/ National Research Council Convergence Summit*
Nancy Cooke, *Professor and Program Chair, Human Systems Engineering, Arizona State University, Chair, National Research Council Report: Enhancing the Effectiveness of Team Science*
Taylor T. Eighmy, *Vice Chancellor for Research and Engagement, University of Tennessee, Knoxville*

10:30–11:45 a.m. ♦ Room 103

■ Laboratory Safety

The Task Force on Laboratory Safety recommends APLU and the Association of American Universities (AAU) call upon all academic institutions to renew their commitment to improve the safety culture for all academic research, scholarship, and teaching. The Task Force, convened by CoR, and in coordination with several other associations, will present 20 additional recommendations drawn

from reports from the National Academies, American Chemical Society (ACS), Occupational Safety and Health Administration (OSHA), and the U.S. Chemical Safety and Hazards Board's review of the Texas Tech University accident in which a student was seriously injured. We will seek feedback from university leaders on these recommendations and a draft toolkit for implementation.

MODERATOR: **Kacy Redd**, *Director, Science and Mathematics Education Policy, APLU*

PANELISTS: **Taylor T. Eighmy**, *Vice Chancellor, Research and Engagement, University of Tennessee, Knoxville*
Mark R. McLellan, *Vice President, Research and Dean, School of Graduate Studies, Utah State University*
Dawn Mason, *Technology Manager, Eastman Chemical Company*
Ara Tahmassian, *Chief Research Compliance Officer, Harvard University*

Noon–1:30 p.m. ♦ Rooms 302 & 303

■ Executive Committee Luncheon Meeting

EXECUTIVE COMMITTEE MEMBERS ONLY

CHAIR: **Richard Marchase**, *Vice President for Research and Economic Development, University of Alabama at Birmingham*

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30-8:00 p.m. ♦ JW Grand Ballroom 1-4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

7:00-8:00 a.m. ♦ JW Grand Ballroom 2

■ CoR Business Meeting and Breakfast

COUNCIL MEMBERS ONLY

CHAIR: **Richard Marchase**, *Vice President, Research and Economic Development, University of Alabama at Birmingham*

8:30-10:00 a.m. ♦ White River Ballroom F

■ Metrics for University Research, Technology, and Economic Development

JOINT PROGRAM SESSION WITH THE COUNCILS ON GOVERNMENTAL AFFAIRS; AND STRATEGIC COMMUNICATIONS AND COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

Metrics have become increasingly important in all areas of higher education as we measure our progress against goals, but are particularly evident in the areas of research and economic development. At Virginia Tech, the Commission on Innovation, Competitiveness, and Economic Prosperity (CICEP) metrics project has informed the development of institutional economic development metrics, and the larger state effort to develop new indicators for innovation, entrepreneurship, and economic development.

The Committee on Institutional Cooperation (CIC) has collaborated on a new UMETRICS project to measure the output of research, particularly around economic indicators linked to census data and purchasing power. Elsevier has worked with the Council on State Governments on a recent effort to review America's knowledge economy state-by-state. Particularly interesting are the efforts in Europe to capture faculty research productivity linked to impact. This session will explore these recent efforts around metrics, with the goal of messaging the importance of universities as the economic drivers of the regions in which they are located.

MODERATOR: **Caroline C. Whitacre**, *Vice President for Research, The Ohio State University*

PANELISTS: **Ann Gabriel**, *Vice President, Academic and Research Relations, Elsevier*

Jason Owen-Smith, *Barger Leadership Institute Professor, University of Michigan*

John Provo, *Director, Office of Economic Development, Virginia Polytechnic Institute and State University*

10:45 a.m.-Noon ♦ White River Ballroom F

■ The Lincoln Project on Public Research Universities

JOINT SESSION WITH THE COUNCILS ON ACADEMIC AFFAIRS; ENGAGEMENT & OUTREACH; GOVERNMENTAL AFFAIRS; AND STRATEGIC COMMUNICATIONS AND COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

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Bill Moreau, *Chair, Higher Education Practice Group, Barnes and Thornburg; Former Member, Purdue University Board of Trustees*

12:15-1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45-3:00 p.m. ♦ White River Ballroom G-J

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12-13 for descriptions and locations. Recommended for CoR:

■ Identifying and Solving Research Grand Challenges

3:45-5:00 p.m. ♦ White River Ballroom A-D

■ Research Promotion and Advocacy

JOINT SESSION WITH THE COUNCILS ON GOVERNMENTAL AFFAIRS AND STRATEGIC COMMUNICATIONS

Demonstrating the positive impacts of research is an increasingly critical element in building and maintaining support for the university research enterprise. Coordinating this message and relevant outreach requires intentional collaboration across university administrative boundaries. How do we convey the opportunities and societal contributions of contemporary research to diverse targeted audiences and garner necessary support? Are we maximizing the use of our considerable human and institutional resources to powerfully (and successfully) promote public support for research? This interactive session will use lightning-round audience participation to collect and compile crisp examples of successful practices of member institutions in four categories:

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Tom Milligan, *Vice President, External Relations, Colorado State University*

5:15-6:30 p.m. ♦ White River Ballrooms G-J

■ Future University and Research Workforce

The changing dynamics of research and development investments in the United States by government and the private sector, as well as financial challenges in higher education have produced rapid changes in career paths for the scientific workforce. Studies and reports have highlighted trends that indicate increasing numbers of doctoral-trained scientists find it difficult to begin career paths in their chosen fields, with fewer opportunities for academic positions. These trends have prompted federal agencies to encourage doctoral-granting institutions to provide additional training and career-development experiences to better equip students for various career options. This session will provide data and information on efforts to better prepare Ph.D.-trained scientists for the research workforce, and will present examples from successful programs to educate trainees and mentors about the wide range of career pathways in the scientific workforce.

MODERATORS: **Andrés Gil**, *Vice President for Research, Florida International University*

Sethuraman “Panch” Panchanathan, *Senior Vice President, Knowledge Enterprise Development, Arizona State University*

PANELISTS: **Joyce A. Lloyd**, *Professor, Human Genetics and Director, Postbaccalaureate Research Education Program (PREP), Virginia Commonwealth University*

Ambika Mathur, *Dean, The Graduate School, Wayne State University*

Shiva Singh, *Chief of the Undergraduate and Predoctoral Training Branch, The National Institute of General Medical Sciences*

Tuesday, November 17

7:45-9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ **APLU Awards: Third Annual Institutional Awards Breakfast**

All Annual Meeting attendees are invited to the awards breakfast. See pages 18-19 for more details.

9:00-11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ **Innovation Pitch Challenge & Role of Foundations in Higher Education**

See page 9 for more details.

COUNCIL ON STRATEGIC COMMUNICATIONS (CSC)

Sunday, November 15

Noon-1:30 p.m. ♦ Room 207

■ **CSC Executive Committee Lunch**

EXECUTIVE COMMITTEE MEMBERS ONLY

1:45-3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10-12 for descriptions and locations.

3:30-4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10-12 for descriptions and locations.

5:00-6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ **Keynote Session**

See page 8 for more details.

6:30-8:00 p.m. ♦ JW Grand Ballroom 1-4

■ **Welcome Reception**

See pages 9 for more details.

Monday, November 16

8:30–10:00 a.m. ♦ White River Ballroom F

■ Metrics for University Research, Technology, and Economic Development

JOINT PROGRAM SESSION WITH THE COUNCILS ON GOVERNMENTAL AFFAIRS; AND RESEARCH AND COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

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10:45 a.m.–Noon ♦ White River Ballroom F

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Bill Moreau, *Chair, Higher Education Practice Group, Barnes and Thornburg; Former Member, Purdue University Board of Trustees*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

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3:45–5:00 p.m. ♦ White River Ballroom A-D

■ Research Promotion and Advocacy

JOINT SESSION WITH THE COUNCILS ON
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Tom Milligan, *Vice President, External Relations, Colorado State University*

6:00–7:30 p.m. ♦ Off-site

■ CGA/CSC Reception at the NCAA Hall of Champions

JOINT SESSION WITH THE COUNCIL ON GOVERNMENTAL AFFAIRS

CGA AND CSC MEMBERS ONLY

8:00–9:30 p.m. ♦ Off-site

■ CSC Dinner

CSC MEMBERS ONLY

CSC members who wish to attend the off-site council networking dinner should contact APLU Public Affairs (or inquire at the Annual Meeting Information Desk).

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COUNCIL ON STUDENT AFFAIRS (CSA)

Sunday, November 15

7:00–8:00 a.m. ♦ JW Grand Ballroom 5

■ Meet & Greet Breakfast

All new CSA Members are invited to join the CSA for a breakfast meet and greet. Please look for the tables labeled CSA at the breakfast.

8:30–10:00 a.m. ♦ JW Grand Ballroom 1

■ Creating a Culture of Healthy Relationships on College Campuses

JOINT SESSION WITH THE COUNCIL ON ACADEMIC AFFAIRS

A rapidly changing society, the advent of the Digital Age, increasing alcohol and drug use, civility issues, hidden and overt instances of discrimination, and sexual harassment and assault... It has all merged to create confusing and complex cultures and relationships on campuses across the nation. This presentation will offer unique perspectives from a panel of university leaders who will explore the importance of healthy relationships to student success, the impact of drugs and alcohol, and how to measure progress.

PANELISTS: **Bernadette Montoya**, *Vice President, Student Affairs and Enrollment Management, New Mexico State University*
Javaune Adams-Gaston, *Vice President for Student Life, The Ohio State University*
E. Nathan Thomas, III, *Vice Provost, Diversity and Equity, University of Kansas*
Jeffrey Vitter, *Provost and Executive Vice Chancellor, University of Kansas*

10:30–11:45 a.m. ♦ JW Grand Ballroom 4

■ Connecting Budget Models with Student Success

JOINT SESSION WITH THE COUNCIL ON BUSINESS AFFAIRS AND THE COMMISSION ON INNOVATION, MEASUREMENT, & ANALYSIS

Temple University and Portland State University have developed institutional budget models that directly support and promote student success. These institutions use principles of Responsibly Centered Management (RCM) and Performance Based Budgeting (PBB) to successfully integrate enrollment management, funding, and student outcomes. They will share their processes, tools, outcome measures and strategies for institutional change. Examples of collaborative approaches will be provided that leverage and assess growth strategies; clarify the relationships between costs and revenues; determine where to make investments or reductions; and provide greater responsibility at the unit level for achieving goals of student success. The moderated discussion will allow ample time for audience dialog.

MODERATOR: **Wendell C. Brase**, *Vice Chancellor, Administration and Business Services, University of California, Irvine*

PANELISTS: **Sona Karentz Andrews**, *Provost and Vice President for Academic Affairs, Portland State University*
William J. Wilkinson, *Associate Vice President, Finance and Administration, Temple University*

Noon–1:30 p.m. ♦ Room 314

■ CSA Executive Committee Lunch

EXECUTIVE COMMITTEE MEMBERS ONLY

1:45–3:00 p.m. ♦ White River Ballroom F

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CSA:

■ Building Effective Partnerships between Greek Organization and Universities

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

8:30–11:45 a.m. ♦ White River Ballroom D

■ CSA Business Meeting

All CSA members are encouraged to attend the CSA Fall Business Meeting.

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations.

3:45–5:00 p.m. ♦ JW Grand Ballroom 7

■ Under Intense Scrutiny: Institutional Responses to Sexual Misconduct

JOINT SESSION WITH THE COUNCIL ON GOVERNMENTAL AFFAIRS

Sexual misconduct cases on university campuses are unfolding in an era of heightened awareness and increased scrutiny from many different sources, including regulatory agencies, state and federal legislatures, and advocacy organizations representing different interests. Some question fairness in disciplinary hearings, the appropriate roles of universities and law enforcement, and responsiveness to the needs of survivors. The session will include overviews of the campus processes for managing sexual misconduct cases and the public policy landscape, followed by a conversation about what is working well and areas where changes may be needed. The discussion will examine different approaches to addressing the issues, including federal legislation such as the Campus Accountability and Safety Act, the Safe Campus Act, and the Fair Campus Act. Panelists representing different perspectives will share their views on what reforms are needed as colleges and universities strive to maintain a safe and secure campus environment.

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Francine Pfeiffer, *Director, Federal Relations, Rutgers, The State University of New Jersey*

PANELISTS: **Jason Casares**, *President-Elect, Association for Student Conduct Administration (ASCA) and Associate Dean of Students and Director, Office of Student Ethics, Indiana University*
Greg Louer, *Attorney, Squire Patton Boggs LLC*

7:00–8:30 p.m. ♦ Off-site

■ CSA Dinner

PAYMENT REQUIRED

All CSA members are invited to attend dinner that will take place at the The Capital Grille.

COMMISSION ON ACCESS, DIVERSITY, & EXCELLENCE (CADE)

Sunday, November 15

7:00–8:15 a.m. ♦ Room 314

■ CADE Distinguished Service Awards Breakfast

The CADE Distinguished Service Award recognizes an individual who has demonstrated sustained accomplishments in one or more of the Commissions targeted focuses, including providing access and opportunity in higher education; enhancing the undergraduate experience; increasing diversity in the academic community; creating socially beneficial partnerships; and providing leadership related to diversity and beneficial social change.

MODERATORS: **Robert Belle**, *Director, SREB-AGEP Doctoral Scholars Program, Southern Regional Education Board*
Kevin D. Rome, *President, Lincoln University of Missouri*

AWARDEE: **Gregory J. Vincent**, *Vice President, Diversity and Community Engagement, University of Texas at Austin*

10:30–11:45 a.m. ♦ Room 301

■ Diversified Strategies for Retention, Recruitment, and Completion for Minority Students in Postsecondary Contexts

JOINT SESSION WITH THE COUNCIL OF 1890 UNIVERSITIES

The quest for diversity requires deliberate efforts for creating a campus environment where individuals excel academically and experience social success. Diversified and sustained approaches are needed to attract and keep low-income, first generation students in colleges and universities to ensure degree completion. The level of preparedness of minority students from the K–12 environment also influences their college and career readiness. While holistic approaches for retention, recruitment, and completion become necessary for today's student

pursuing a college degree, this session will particularly address how the use of diversified strategies for underrepresented, underprepared minority students can contribute to their overall academic and social success in higher education.

MODERATOR: **Wanda S. Mitchell**, *Vice President, Inclusive Excellence, Virginia Commonwealth University*

PANELISTS: **Donald Cole**, *Assistant Provost and Assistant to the Chancellor, University of Mississippi*

Alma Clayton-Pedersen, *CEO, Emeritus Consulting Group*

Michael T. Nettles, *Senior Vice President, Educational Testing Service*

Rebecca C. Villarreal, *Program Officer, The Kresge Foundation*

William Black, *Senior Vice President of Enrollment Management, Temple University*

1:45–3:00 p.m. ♦ White River Ballroom E

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CADE:

■ Dimensions of Diversity

3:30–4:45 p.m. ♦ White River Ballroom G–J

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CADE:

■ The Project Degree Completion Award Finalists

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

8:30–10:00 a.m. ♦ Room 313

■ The Diversity Challenge: Managing the Organizational Climate for Campus Success

According to projections from the U. S. Census Bureau, the American population is expected to become a majority-minority nation with the projected number of minorities increasing from 37 percent in 2012 to 57 percent in 2060. Projections from the U. S. Census Bureau also note that while the non-Hispanic population will remain the largest single group, no single racial group will make up the majority. With increasing racial and ethnically diverse groups within the broader population, colleges and universities have to strategically and carefully manage the organizational climate for students, faculty, and administrators. The depth and breadth of human capital for which diversity brings can be used toward the advancement of institutional outcomes and generating an overall positive campus experience. This session will focus on how institutions of higher education address the nuances of diversity and how those nuances can be used as opportunities and/or obstacles for the advancement of students, faculty, and administrators on the respective campus.

MODERATOR: **William Harvey**, Associate Professor, North Carolina A&T State University

PANELISTS: **Donald Cole**, Assistant Provost and Assistant to the Chancellor, University of Mississippi
Jerlando F. L. Jackson, Professor of Higher Education and Director of WeiLab, University of Wisconsin-Madison
Michael Rao, President, Virginia Commonwealth University
Christine Stanley, Vice President and Associate Provost for Diversity, Texas A&M University

10:45 a.m.–Noon ♦ Room 313

■ Student Success: Preparing Undergraduate Students For and Beyond Degree Completion

Preparing undergraduate students for college degree completion is critical toward continuing an economically viable American society. With rising college costs and greater calls for college accountability, institutions of higher education have become more intentional in preparing students to ensure increased degree completion and graduation rates. There is particular need to generate a college experience that prepares students for life beyond the completion of a degree. The integration of research and internship-focused programs and other social capital building opportunities helps to foster a college and career pathway for undergraduate students. The session will highlight how universities, foundations, and industry work collaboratively and innovatively to foster student success beyond the baccalaureate.

MODERATOR: **Carol D'Amico**, Executive Vice President, USA Funds

PANELISTS: **M. Christopher Brown**, Executive Vice President and Provost, Southern University System
Medeva Ghee, Executive Director, Leadership Alliance
Harold L. Martin, Chancellor, North Carolina A&T State University
Nicole McDonald, Strategy Officer, Lumina Foundation for Education

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m. ♦ White River Ballroom E

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations. Recommended for CADE:

■ Education: Delivering Student Success

3:45–5:00 p.m. ♦ Room 313

■ Affordability and Access: The Impact on Recruitment, Retention, and Graduation

JOINT SESSION WITH THE COUNCIL OF 1890 UNIVERSITIES

The ever-increasing gap between college affordability and access impacts recruitment, retention, and graduation efforts of students attending college today. The level at which colleges control the cost of tuition, fees, and related expenditures affects who comes to campuses and who does not. Students are also taking longer to complete the four-year degree and more debt is incurred as a result. The financial burdens of college attendance are enough to challenge the level at which students are able to stay and finish what they started. Particularly, traditionally underrepresented groups are affected disproportionately by these phenomena. This session will explore the dual complexities of access and affordability and how colleges today seek to minimize the long-term implications.

MODERATOR: **Kevin D. Rome**, *President, Lincoln University of Missouri*

PANELISTS: **Sarah Ancel**, *Associate Commissioner, Indiana Commission for Higher Education*

Glenda Baskin Glover, *President, Tennessee State University*

James Moore, *Program Director, National Science Foundation*

Timothy Renick, *Vice Provost and Chief Enrollment Officer, Georgia State University*

6:15–7:15 p.m. ♦ Room 208

■ Council of 1890 Universities and CADE Awards and Recognition Reception

JOINT SESSION WITH THE COUNCIL OF 1890 UNIVERSITIES

MODERATOR: **Jared C. Avery**, *Associate Director, Access and Success, APLU*

7:30–9:00 p.m. ♦ Rooms 202 & 203

■ CADE Fall Meeting

COMMISSION MEMBERS ONLY

CHAIR: **Kevin D. Rome**, *President, Lincoln University of Missouri*

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COMMISSION ON FOOD, ENVIRONMENT, & RENEWABLE RESOURCES (CFERR)

Sunday, November 15

Noon–1:30 p.m. ♦ Room 308

■ CFERR Executive Committee Luncheon and Meeting

EXECUTIVE COMMITTEE MEMBERS ONLY

CHAIR: **Jeffrey D. Armstrong**, *President, California
Polytechnic State University*

1:45–3:00 p.m. ♦ White River Ballrooms G–J

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CFERR:

■ North American Zone of Knowledge: A Continental Agenda

3:30–4:45 p.m. ♦ White River Ballroom F

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CFERR:

■ University Responsiveness to Industry Workforce Needs: The Role of Institutional Economic Development and Community Engagement

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations. Recommended for CFERR:

■ Identifying and Solving Research Grand Challenges ■ The New Engagement

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

4:00–9:00 p.m. ♦ Room 302 & 303

■ Healthy Food Systems, Healthy People Steering Committee Meeting and Dinner

STEERING COMMITTEE MEMBERS ONLY

CHAIRS: **Richard Linton**, *Dean, College of Agriculture and Life Sciences, North Carolina State University*
Christine M. Ladisch, *Inaugural Dean, Health and Human Sciences, Purdue University*

CFERR/BOARD ON AGRICULTURE ASSEMBLY (BAA)

See the Commission on Food, Environment, & Renewable Resources schedule for more sessions.

Saturday, November 14

11:30 a.m.–4:00 p.m. ♦ Rooms 302 & 303

■ BAA Budget and Advocacy Committee Luncheon and Meeting

CHAIR: **Alan L. Grant**, *Dean, College of Agriculture and Life Sciences, Virginia Polytechnic Institute & State University*

5:00–7:00 p.m. ♦ Rooms 309 & 310

■ Joint Teaching, Extension, Research, and Food Systems Leadership Institute Recipients' Reception

MODERATOR: **Ian L. Maw**, *Vice President, Food, Agriculture, and Natural Resources, APLU*

6:30–9:00 p.m. ♦ Room 304

■ BAA Leadership Dinner Meeting

CHAIR: **Jay T. Akridge**, *Glenn W. Sample Dean of Agriculture, Purdue University*

Sunday, November 15

8:30–10:00 a.m. ♦ White River Ballroom E

■ A Community of Scholars Celebrating Excellence

JOINT PROGRAM SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY, HUMAN SCIENCES; NATURAL RESOURCES; AND VETERINARY MEDICINE

The Board on Agriculture Assembly and the National Institute of Food and Agriculture (NIFA) of the U. S. Department of Agriculture will celebrate excellence in teaching, Extension, and research during this session. Presentation of the following awards will be made:

- ♦ Food and Agricultural Sciences Excellence in College Teaching Awards (National, Regional, and New Teacher Awards)
- ♦ Excellence in Extension Awards (National and Regional) and the Diversity Award
- ♦ Experiment Station Section Award for Excellence in Multistate Research

In addition, fellows from Cohort 9 (2013–2015) of the Food Systems Leadership Institute program will be honored.

10:30–11:45 a.m. ♦ White River Ballroom E

■ Justin Smith Morrill Memorial Lecture

JOINT PROGRAM SESSION WITH THE BOARDS ON HUMAN SCIENCES; NATURAL RESOURCES; AND VETERINARY MEDICINE

The Justin Smith Morrill Memorial Lecture is one of the three memorial lectures honoring the “founding fathers” of the land-grant university system: Justin Smith Morrill, William Henry Hatch, and Seaman A. Knapp. The lectures are sponsored by the U. S. Department of Agriculture’s National Institute of Food and Agriculture. This year’s Morrill lecture is titled *1890 Land-Grant Universities: 125 Years of Providing Access and Opportunities for Success*.

MODERATOR: **Catherine E. Woteki**, *Chief Scientist and Under Secretary, Research, Education, & Economics, U.S. Department of Agriculture*

SPEAKER: **William B. DeLauder**, *President Emeritus, Delaware State University*

Monday, November 16

8:30–10:00 a.m. ♦ White River Ballroom E

■ BAA Business Meeting

CHAIR: **Jay T. Akridge**, *Glenn W. Sample Dean of Agriculture, Purdue University*

10:45 a.m.–Noon ♦ White River Ballroom E

■ New Horizons in Agriculture, Human Sciences, and Veterinary Medicine: Engagement with Partners

JOINT PROGRAM SESSION WITH THE BOARDS ON HUMAN SCIENCES; AND VETERINARY MEDICINE

A look at some of the new horizons before the Boards on Agriculture Assembly, Human Sciences, and Veterinary Medicine and how these boards engage with foundational, governmental, and other partners. There also will be a look at the final reports of the APLU/AAVMC Antibiotic Resistance in Production Agriculture Task Force and the Healthy Food Systems, Healthy People Initiative Steering Committee during this session.

CHAIR: **Jay T. Akridge**, *Glenn W. Sample Dean of Agriculture, Purdue University*

2:45–3:30 p.m. ♦ Room 314

■ Seeking Synergy and Collaboration Amidst a Changing Global Landscape

JOINT PROGRAM SESSION WITH THE COMMISSION ON INTERNATIONAL INITIATIVES

Continued population growth, changes in dietary patterns, declining supplies of fresh water, advancing climate change, and increasing soil degradation have placed a tremendous demand on the productivity of American agriculture and the global agriculture system to deliver adequate food for the world. Progress in agriculture has always been an inherently international affair, a fact that compels USDA and other federal agencies to engage more actively in supporting international research, education, and outreach. This session will begin a

dialogue between IAS and BAA members about how a stronger collaboration will strengthen U.S. connectivity with the global agricultural research community and USDA, to better serve the domestic needs of the U.S. agriculture sector. To maintain and increase America's global agricultural preeminence, USDA must provide international opportunities for U.S. universities to engage in international agriculture programming. In order for this educational value chain to succeed IAS members need to understand the ways in which they can better position their work in their colleges and institutions. This session will explore collaboration with the BAA that will raise the significance of the international agriculture office.

CHAIR: **Gretchen Christianna Neisler**, *Director, Center for Global Connections in Food, Agriculture and Natural Resources (CGC), Michigan State University*

5:15–6:15 p.m. ♦ JW Grand Ballroom 1 & 2

■ A National Study of Capital Infrastructure and Deferred Maintenance at Schools of Agriculture Facilities

The Board on Agriculture Assembly contracted a national study of infrastructure and deferred maintenance at colleges of agriculture that provides insight into the further evolution of the facility capital needs in an aging infrastructure for research and education. This session will review the findings of the study for the 91 institutions representing land-grant and non-land-grants that provided data.

MODERATOR: **Jay T. Akridge**, *Glenn W. Sample Dean of Agriculture, Purdue University*

PANELISTS: **James A. Kadamus**, *Vice President, Sightlines, LLC*
Peter Reeves, *Associate Director, Member Services, Sightlines, LLC*

Tuesday, November 17

6:30–8:00 a.m. ♦ JW Grand Ballroom 2

■ BAA Committee on Legislation and Policy Breakfast Meeting

CHAIR: **Gregory A. Bohach**, *Vice President, Agriculture, Forestry and Veterinary, Mississippi State University*

8:00–9:00 a.m. ♦ JW Grand Ballroom 3

■ BAA Strategy Session

CHAIR: **Jay T. Akridge**, *Glenn W. Sample Dean of Agriculture, Purdue University*

11:00 a.m.–3:00 p.m. ♦ Rooms 305–306

■ BAA Policy Board of Directors' Meeting

CHAIR: **Jay T. Akridge**, *Glenn W. Sample Dean of Agriculture, Purdue University*

4:00–9:00 p.m. ♦ Rooms 302 & 303

■ Healthy Food Systems, Healthy People Steering Committee Meeting and Dinner

JOINT PROGRAM SESSION WITH THE BOARD ON HUMAN SCIENCES

CFERR/BAA/Academic Programs Section

See the Commission on Food, Environment, & Renewable Resources and Board on Agriculture Assembly (BAA) schedules for more sessions.

Saturday, November 14

Noon–4:30 p.m. ♦ Room 308

■ ACOP Luncheon and Business Meeting

ACOP MEMBERS ONLY

CHAIR: **Bryan L. Garton**, *Associate Dean and Director, Academic Affairs, University of Missouri-Columbia*

5:00–7:00 p.m. ♦ Rooms 309 & 310

■ Joint Teaching, Extension, Research, and Food Systems Leadership Institute Recipients' Reception

MODERATOR: **Ian L. Maw**, *Vice President, Food, Agriculture, and Natural Resources, APLU*

Sunday, November 15

11:45 a.m.–1:30 p.m. ♦ JW Grand Ballroom 1

■ APS Teaching Awards Luncheon

APS MEMBERS AND GUESTS ONLY

CHAIR: **Bryan L. Garton**, *Associate Dean and Director, Academic Affairs, University of Missouri-Columbia*

Monday, November 16

7:00–8:00 a.m. ♦ Room 205

■ Northeast APS Regional Meeting

CHAIR: **Richard D. Ludescher**, *Dean of Academic Programs, Rutgers, The State University of New Jersey*

7:00–8:00 a.m. ♦ Room 204

■ North Central APS Regional Meeting

CHAIR: **David Buchanan**, *Associate Dean for Academic Programs, North Dakota State University*

7:00–8:00 a.m. ♦ Room 203

■ Southern APS Regional Meeting

CHAIR: **Susan S. Sumner**, *Associate Dean and Director, Academic Programs, Virginia Polytechnic Institute & State University*

7:00–8:00 a.m. ♦ Room 206

■ Western APS Regional Meeting

CHAIR: **David K. Shintani**, *Associate Dean of Academic Affairs, University of Nevada, Reno*

1:45–8:30 p.m. ♦ Off-site

■ APS Tour of FFA Headquarters, Dow Agrosciences, and Traders Point Creamery

APS MEMBERS ONLY

The Academic Program Section will tour the headquarters of FFA and Dow Agrosciences. The tour will include a discussion with their student intern program leaders and other leaders at Dow.

CFERR/BAA/Administrative Heads Section

See the Commission on Food, Environment, & Renewable Resources and Board on Agriculture Assembly (BAA) schedules for more sessions.

Monday, November 16

6:30–7:45 a.m. ♦ Room 202

■ AHS Executive Committee Breakfast Meeting

CHAIR: **Walter A. Hill**, *Provost and Dean, College of Agriculture, Environment, and Nutritional Sciences, Tuskegee University*

1:45–4:45 p.m. ♦ Rooms 309 & 310

■ AHS Business Meeting

CHAIR: **Walter A. Hill**, *Provost and Dean, College of Agriculture, Environment, and Nutritional Sciences, Tuskegee University*

CFERR/BAA /Cooperative Extension Section

See the Commission on Food, Environment, & Renewable Resources and Board on Agriculture Assembly (BAA) schedules for more sessions.

Sunday, November 15

11:45 a.m.–1:30 p.m. ♦ Room 101

■ 4-H Grows Here Luncheon

CES MEMBERS ONLY

CHAIR: **Delbert T. Foster**, *Vice President for Land-Grant Programs, Executive Director, 1890 Programs, South Carolina State University*

Monday, November 16

6:30–8:00 p.m. ♦ Room 103

■ CES Business Meeting and Dinner

CHAIR: **Delbert T. Foster**, *Vice President for Land-Grant Programs, Executive Director, 1890 Programs, South Carolina State University*

CFERR/BAA /Experiment Station Section

See the Commission on Food, Environment, & Renewable Resources and Board on Agriculture Assembly (BAA) schedules for general sessions.

Monday, November 16

1:45–4:45 p.m. ♦ Rooms 202 & 203

■ Experiment Station Committee on Organization and Policy (ESCOP) Business Meeting

CHAIR: **Shirley Hymon-Parker**, *Interim Dean/Director, School of Agriculture and Environmental Sciences, North Carolina A&T State University*

6:00-10:00 p.m. ♦ Room 101

■ Association of 1890 Research Directors Business Meeting and Dinner

ASSOCIATION MEMBERS ONLY

CHAIR: **Govind Kannan**, *Interim Dean, Fort Valley State University*

CFERR/BAA/International Agriculture Section (IAS)

See the Commission on Food, Environment, & Renewable Resources, Board on Agriculture Assembly (BAA), and Commission on International Initiatives (CII) schedules for more sessions.

Sunday, November 15

3:30-4:45 p.m. ♦ Room 314

■ IAS Business Meeting

JOINT SESSION WITH THE COMMISSION ON INTERNATIONAL INITIATIVES

All IAS members, as well as those interested in international agricultural activities are welcome to attend.

CHAIRS: **Gretchen Christianna Neisler**, *Director, Center for Global Connections in Food, Agriculture and Natural Resources (CGC), Michigan State University*
Thomas Gill, *Smith Chair in International Sustainable Agriculture, Director of International Programs, University of Tennessee, Knoxville*

Monday, November 16

2:45-3:30 p.m. ♦ Room 314

■ Seeking Synergy and Collaboration Amidst a Changing Global Landscape

JOINT SESSION WITH THE BOARD ON AGRICULTURE ASSEMBLY
AND THE COMMISSION ON INTERNATIONAL INITIATIVES

Continued population growth, changes in dietary patterns, declining supplies of fresh water, advancing climate change, and increasing soil degradation have placed a tremendous demand on the productivity of American agriculture and the global agriculture system to deliver adequate food for the world. Progress in agriculture has always been an inherently international affair, a fact IAS believes compels USDA and other federal agencies to engage more actively in supporting international research, education, and outreach. This session will begin a dialogue between IAS and BAA members about how a stronger collaboration will strengthen U.S. connectivity with the global agricultural research community and USDA, to better serve the domestic needs of the U.S. agriculture sector. To maintain and increase America's global agricultural preeminence, USDA must provide international opportunities for U.S. universities to engage in international agriculture programming. In order for this educational value chain to succeed IAS members need to understand the ways in which they can better position their work in their colleges and institutions. This session will explore collaboration with BAA that will raise the significance of the international agriculture office.

CHAIR: **Gretchen Christianna Neisler**, *Director, Center for Global Connections in Food, Agriculture and Natural Resources (CGC), Michigan State University*

CFERR/BOARD ON HUMAN SCIENCES (BoHS)

See the Commission on Food, Environment, & Renewable Resources for more sessions.

Saturday, November 14

10:00 a.m.–3:00 p.m. ♦ Room 301

■ 1890 Family and Consumer Sciences (FCS) Administrators' Meeting

CHAIR: **Grace Wasike Namwamba**, *Professor and Chair, University of Maryland Eastern Shore*

4:00–9:00 p.m. ♦ Room 201

■ Board on Human Sciences Board of Directors' Meeting and Dinner

BOHS BOARD OF DIRECTORS ONLY

CHAIR: **Christine M. Ladisch**, *Inaugural Dean, Health and Human Sciences, Purdue University*

Sunday, November 15

8:30–10:00 a.m. ♦ White River Ballroom E

■ A Community of Scholars Celebrating Excellence

JOINT SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY; NATURAL RESOURCES; AND VETERINARY MEDICINE

The Board on Agriculture Assembly and the National Institute of Food and Agriculture (NIFA) of the U. S. Department of Agriculture will celebrate excellence in teaching, Extension, and research during this session. Presentation of the following awards will be made:

- ♦ Food and Agricultural Sciences Excellence in College Teaching Awards (National, Regional, and New Teacher Awards)
- ♦ Excellence in Extension Awards (National and Regional) and the Diversity Award
- ♦ Experiment Station Section Award for Excellence in Multistate Research

In addition, fellows from Cohort 9 (2013–2015) of the Food Systems Leadership Institute program will be honored.

10:30–11:45 a.m. ♦ White River Ballroom E

■ Justin Smith Morrill Memorial Lecture

JOINT SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY; NATURAL RESOURCES; AND VETERINARY MEDICINE

The Justin Smith Morrill Memorial Lecture is one of the three memorial lectures honoring the “founding fathers” of the land-grant university system: Justin Smith Morrill, William Henry Hatch, and Seaman A. Knapp. The lectures are sponsored by the U. S. Department of Agriculture’s National Institute of Food and Agriculture. This year’s Morrill lecture is titled *1890 Land-Grant Universities: 125 Years of Providing Access and Opportunities for Success*.

MODERATOR: **Catherine E. Woteki**, *Chief Scientist and Under Secretary, Research, Education, & Economics, U.S. Department of Agriculture*

SPEAKER: **William B. DeLauder**, *President Emeritus, Delaware State University*

6:30–7:00 p.m. ♦ Room 106

■ Orientation for New BoHS Members and First-Time Attendees

CHAIR: **Christine M. Ladisch**, *Inaugural Dean, Health and Human Sciences, Purdue University*

Monday, November 16

8:30–10:00 a.m. ♦ White River Ballroom B

■ BoHS Awards Breakfast

INVITATION ONLY

CHAIR: **Christine M. Ladisch**, *Inaugural Dean, Health and Human Sciences, Purdue University*

UNDERGRADUATE RESEARCH MENTOR AWARD

AWARDEE: **Brenda J. Smith**, *Professor and Associate Director for Research for the Center for Family Resilience, Oklahoma State University*

OUTSTANDING ENGAGEMENT AWARD

AWARDEE: **Stephen D. Ball**, *State Specialist and Associate Professor, Department of Nutrition and Exercise Physiology, College of Human Environmental Sciences, University of Missouri*

LIFETIME ACHIEVEMENT AWARD

AWARDEE: **Patricia K. Knaub**, *Dean Emerita, College of Human Sciences, Oklahoma State University*

10:45 a.m.–Noon ♦ **White River Ballroom E**

■ **New Horizons in Agriculture, Human Sciences, and Veterinary Medicine: Engagement with Partners**

JOINT PROGRAM SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY; AND VETERINARY MEDICINE

A look at some of the new horizons before the Boards on Agriculture Assembly, Human Sciences, and Veterinary Medicine and how these boards engage with foundational, governmental, and other partners. There also will be a look at the final reports of the APLU/AAVMC Antibiotic Resistance in Production Agriculture Task Force and the Healthy Food Systems, Healthy People Initiative Steering Committee during this session.

CHAIRS: **Jay T. Akridge**, *Glenn W. Sample Dean of Agriculture, Purdue University*

Christine M. Ladisch, *Inaugural Dean, Health and Human Sciences, Purdue University*

Catherine E. Woteki, *Under Secretary, Research, Education, & Economics, U.S. Department of Agriculture*

Lonnie J. King, *Dean, College of Veterinary Medicine, The Ohio State University*

Jo Handelsman, *Associate Director for Science, Office of Science and Technology Policy (OSTP), The White House*

1:45–3:00 p.m. ♦ **Room 301**

■ **BoHS Celebration of Excellence**

The BoHS award winners will speak about their experiences.

CHAIR: **Christine M. Ladisch**, *Inaugural Dean, Health and Human Sciences, Purdue University*

3:30–5:00 p.m. ♦ **Room 312**

■ **BoHS Business Meeting**

CHAIR: **Christine M. Ladisch**, *Inaugural Dean, Health and Human Sciences, Purdue University*

Tuesday, November 17

4:00–9:00 p.m. ♦ **Rooms 302 & 303**

■ **Healthy Food Systems, Healthy People Steering Committee Meeting and Dinner**

JOINT PROGRAM SESSION WITH THE BOARD ON AGRICULTURE ASSEMBLY

CFERR/BOARD ON NATURAL RESOURCES (BNR)

See the Commission on Food, Environment, & Renewable Resources for more sessions.

Sunday, November 15

8:30–10:00 a.m. ♦ **White River Ballroom E**

■ **A Community of Scholars Celebrating Excellence**

JOINT SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY; HUMAN SCIENCES; AND VETERINARY MEDICINE

The Board on Agriculture Assembly and the National Institute of Food and Agriculture (NIFA) of the U. S. Department of Agriculture will celebrate excellence in teaching, Extension, and research during this session. Presentation of the following awards will be made:

- ♦ Food and Agricultural Sciences Excellence in College Teaching Awards (National, Regional, and New Teacher Awards)
- ♦ Excellence in Extension Awards (National and Regional) and the Diversity Award
- ♦ Experiment Station Section Award for Excellence in Multistate Research

In addition, fellows from Cohort 9 (2013–2015) of the Food Systems Leadership Institute program will be honored.

10:30–11:45 a.m. ♦ White River Ballroom E

■ Justin Smith Morrill Memorial Lecture

JOINT SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY;
HUMAN SCIENCES; AND VETERINARY MEDICINE

The Justin Smith Morrill Memorial Lecture is one of the three memorial lectures honoring the “founding fathers” of the land-grant university system: Justin Smith Morrill, William Henry Hatch, and Seaman A. Knapp. The lectures are sponsored by the U. S. Department of Agriculture’s National Institute of Food and Agriculture. This year’s Morrill lecture is titled *1890 Land-Grant Universities: 125 Years of Providing Access and Opportunities for Success*.

MODERATOR: Catherine E. Woteki, *Chief Scientist and Under Secretary, Research, Education, & Economics, U.S. Department of Agriculture*

SPEAKER: William B. DeLauder, *President Emeritus, Delaware State University*

CFERR/BOARD ON VETERINARY MEDICINE (BVM)

See the Commission on Food, Environment, & Renewable Resources for more sessions.

Sunday, November 15

8:30–10:00 a.m. ♦ White River Ballroom E

■ A Community of Scholars Celebrating Excellence

JOINT SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY;
HUMAN SCIENCES; AND NATURAL RESOURCES

The Board on Agriculture Assembly and the National Institute of Food and Agriculture (NIFA) of the U. S. Department of Agriculture will celebrate excellence in teaching, Extension, and research during this session. Presentation of the following awards will be made:

- ♦ Food and Agricultural Sciences Excellence in College Teaching Awards (National, Regional, and New Teacher Awards)
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In addition, fellows from Cohort 9 (2013–2015) of the Food Systems Leadership Institute program will be honored.

10:30–11:45 a.m. ♦ White River Ballroom E

■ Justin Smith Morrill Memorial Lecture

JOINT SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY;
HUMAN SCIENCES; AND NATURAL RESOURCES

The Justin Smith Morrill Memorial Lecture is one of the three memorial lectures honoring the “founding fathers” of the land-grant university system: Justin Smith Morrill, William Henry Hatch, and Seaman A. Knapp. The lectures are sponsored by the U. S. Department of Agriculture’s National Institute of Food and Agriculture. This year’s Morrill lecture is titled *1890 Land-Grant Universities: 125 Years of Providing Access and Opportunities for Success*.

MODERATOR: Catherine E. Woteki, *Chief Scientist and Under Secretary, Research, Education, & Economics, U.S. Department of Agriculture*

SPEAKER: William B. DeLauder, *President Emeritus, Delaware State University*

Monday, November 16

10:45 a.m.–Noon ♦ White River Ballroom E

■ New Horizons in Agriculture, Human Sciences, and Veterinary Medicine: Engagement with Partners

JOINT PROGRAM SESSION WITH THE BOARDS ON AGRICULTURE ASSEMBLY, HUMAN SCIENCES, AND VETERINARY MEDICINE

A look at some of the new horizons before the Boards on Agriculture Assembly, Human Sciences, and Veterinary Medicine and how these boards engage with foundational, governmental, and other partners. There also will be a look at the final reports of the APLU/AAVMC Antibiotic Resistance in Production Agriculture Task Force and the Healthy Food Systems, Healthy People Initiative Steering Committee during this session.

CHAIR: Jay T. Akridge, *Glenn W. Sample Dean of Agriculture, Purdue University*

COMMISSION ON INFORMATION, MEASUREMENT, & ANALYSIS (CIMA)

Sunday, November 15

7:00–8:00 a.m. ♦ JW Grand Ballroom 5

■ CIMA Welcome Breakfast

All attendees are invited to join APLU's newest Commission—the Commission on Information, Measurement, & Analysis (CIMA) for a meet and greet. Please look for CIMA labeled tables within the breakfast session hall.

8:30–10:00 a.m. ♦ JW Grand Ballroom 4

■ Data Governance 101: Why Straight Answers to Simple Questions Remain Elusive and What to Do About It

Economic pressures on public higher education necessitate that institutions develop new and advanced data analytic capabilities to further advance both strategic initiatives and student outcomes. Yet particularly for large, research oriented institutions, siloed approaches to generating transactional data and maintaining it often make it difficult to provide what should be straightforward answers to simple questions. The variety of players involved in data production and analysis, from curriculum management to student records to institutional research (among many, many, others) each bring different contexts, needs, and values that result in different data definitions that make straightforward answers elusive. This panel provides an introduction to the topic of data governance as an institutional, executive-lead strategy that is designed to help an institution see and manage data as an institutional resource. By the end of this session, attendees will be able to understand the need for data governance strategies, the various roles and responsibilities associated with a data governance process, and how to get started with data governance on their campus.

MODERATOR: **Braden Hosch**, *Assitant Vice President, Institutional Research, Planning, and Effectiveness, Stony Brook University, SUNY*

PANELISTS: **Bruce Maas**, *Vice Provost, Information Technology and CIO, University of Wisconsin-Madison*

Jason Fishbain, *Chief Data Officer, University of Wisconsin-Madison*

Timothy Chester, *Vice President, Information Technology, The University of Georgia*

Sharon Logan, *Associate Chief Information Officer, Data Reporting and Analytics, The University of Georgia*

10:30–11:45 a.m. ♦ JW Grand Ballroom 4

■ Connecting Budget Models with Student Success

JOINT SESSION WITH THE COUNCILS ON BUSINESS AFFAIRS; AND STUDENT AFFAIRS

Temple University and Portland State University have developed institutional budget models that directly support and promote student success. These institutions use principles of Responsibly Centered Management (RCM) and Performance Based Budgeting (PBB) to successfully integrate enrollment management, funding, and student outcomes. They will share their processes, tools, outcome measures and strategies for institutional change. Examples of collaborative approaches will be provided that leverage and assess growth strategies; clarify the relationships between costs and revenues; determine where to make investments or reductions; and provide greater responsibility at the unit level for achieving goals of student success. The moderated discussion will allow ample time for audience dialog.

MODERATOR: **Wendell C. Brase**, *Vice Chancellor, Administration and Business Services, University of California, Irvine*

PANELISTS: **Sona Karentz Andrews**, *Provost and Vice President for Academic Affairs, Portland State University*

William J. Wilkinson, *Associate Vice President, Finance and Administration, Temple University*

Noon–1:30 p.m. ♦ Room 313

■ CIMA Executive Committee Lunch

EXECUTIVE COMMITTEE MEMBERS ONLY

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

7:00–8:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ USA Funds Comment Session Breakfast

All CIMA members are encouraged to attend. Look for tables with USA Funds signage.

8:30–10:00 a.m. ♦ Room 308

■ Transforming Evidence-Based Decision Making

Data are everywhere across institutions of higher education, and access to analytical tools and reporting software means that a wide array of higher education employees can be actively involved in turning data into decision-support information. As such, models of decision making are changing, opening new opportunities for wise use of data resources. Please join leaders from The Ohio State University, Indiana University–Purdue University Indianapolis, and Utah State University to learn about the Association for Institutional Research (AIR)’s new vision for distributed, campus-wide decision support. Key aspects of this redefinition of decision support include an expanded definition of decision makers, intentional structure and leadership for building cross-campus data capacity, and the adoption of an intentional student-focused paradigm. Reactions to AIR’s proposal from key stakeholders will explore both the opportunities and challenges campuses are facing to implement broadened access to and use of data to support campus decisions at all levels.

PANELISTS:

Randy Swing, *Executive Director,*
Association of Institutional Research

Joseph Steinmetz, *Executive Vice President*
and Provost, The Ohio State University

Michele Hansen, *Executive Director, Institutional*
Research and Decision Support, Indiana
University–Purdue University Fort Wayne

James Morales, *Vice President for Student*
Services, Utah State University

10:45 a.m.–Noon ♦ Room 308

■ CIMA Business Meeting

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations.

3:45–5:00 p.m. ♦ JW Grand Ballroom 4

■ Using Data Analytics in Institutional Leadership

JOINT SESSION WITH THE COUNCILS ON ACADEMIC AFFAIRS; AND BUSINESS AFFAIRS

Information technology systems operating in many sectors (e.g., enterprise systems, student advising systems, research management, and publication tracking) are making available rich data sets on the activities within a university. This panel will discuss several questions about this transformation universities now face. How are we, and how should we, be using data? What can be done to improve analyses and presentation of data, and the use of data to improve decision-making? How can we reduce the cost of gathering data and responsibly protecting it?

MODERATOR: **Kim A. Wilcox**, *Chancellor, University of California, Riverside*

PANELISTS: **Amy Bergerson**, *Associate Dean, University of Utah*

Tracy Davis Bradley, *Practice Manager, Educational Advisory Board*

Mike Martineau, *Interim Director, Institutional Analysis, University of Utah*

Jeffrey Vitter, *Provost and Executive Vice Chancellor, University of Kansas*

5:15–6:30 p.m. ♦ JW Grand Ballroom 10

■ Open House Reception

JOINT SESSION WITH THE COUNCIL ON BUSINESS AFFAIRS

All attendees are invited to join APLU's newest Commission the Commission on Information, Measurement, & Analysis (CIMA) and the Council on Business Affairs (CBA) for a happy hour reception and open house. Come enjoy snacks and

a beverage with your colleagues and learn more about CIMA and some of the work APLU and our member campuses are engaged in to use data to guide campus innovation and improvement. Interactive displays and posters throughout the reception will feature APLU sponsored data initiatives such as the Student Achievement Measure and new Voluntary System of Accountability College Portrait At-A-Glance as well as the work of several universities.

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY (CICEP)

Sunday, November 15

8:30–10:00 a.m. ♦ JW Grand Ballroom 7

■ Innovation and Economic Prosperity (IEP) Best Practices and Processes

Going through and achieving the IEP designation status including being awarded for an area of uniqueness in Talent, Place, and/or Innovation is a dynamic process. By attending this session, you will have the opportunity to learn and ask questions from three different panel discussions on (a) best practices, (b) continuous improvement, and (c) processes.

MODERATORS: **Duane Dunlap**, *Professor, Purdue University*
Ozlem Garibay, *Associate Director, Research Information Systems, University of Central Florida*

PANELISTS: **Steven Abel**, *Associate Vice President for Engagement, Purdue University*
Kevin Boberg, *Vice President for Economic Development, New Mexico State University*
David L. Chicoine, *President, South Dakota State University*
Alexis Holzer, *Assistant Director, Economic Development, Washington State University*
Julie Nagel, *Interim President, KU Innovation and Collaboration, University of Kansas*
Gale T. Spak, *Associate Vice President, Continuing and Distance Education, New Jersey Institute of Technology*

10:30–11:45 a.m. ♦ JW Grand Ballroom 7

■ Business Meeting and Committee Working Sessions

All CICEP members and those interested in joining CICEP are invited to attend as we introduce CICEP's new leadership for the coming year and provide an overview of the Commission's new Standing Committees and Working Groups. If you are already a member in one of CICEP's committees or working groups, you will get the chance to meet with your group face-to-face and discuss goals and priorities for the coming year; if you wish to become more involved, this is an opportunity to join in on the discussions. The following groups will be meeting during the session:

- ♦ Economic Engagement Framework Committee;
- ♦ Information, Collaboration, Communications Committee;
- ♦ IEP Universities Committee;
- ♦ Meeting Planning Committee;
- ♦ Member Development and Nominating Committee;
- ♦ Manufacturing Working Group; and
- ♦ Partnerships and Revenue Working Group.

Noon–1:30 p.m. ♦ Rooms 309 & 310

■ Joint CICEP Executive and Implementation Committee Luncheon Meeting

EXECUTIVE AND IMPLEMENTATION COMMITTEE MEMBERS ONLY

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m. ♦ White River Ballroom F

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CICEP:

■ University Responsiveness to Industry Workforce Needs: The Role of Institutional Economic Development and Community Engagement

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

7:00–8:15 a.m. ♦ White River Ballroom A

■ CICEP Advisory Board Breakfast

Have a meet and greet with CICEP members and members of the Advisory Board.

8:30–10:00 a.m. ♦ White River Ballroom F

■ Metrics for University Research, Technology, and Economic Development

JOINT PROGRAM SESSION WITH COUNCILS ON GOVERNMENTAL AFFAIRS; RESEARCH; AND STRATEGIC COMMUNICATIONS

Metrics have become increasingly important in all areas of higher education as we measure our progress against goals, but are particularly evident in the areas of research and economic development. At Virginia Tech, the Commission on Innovation, Competitiveness, and Economic Prosperity (CICEP) metrics project has informed the development of institutional economic development metrics, and the larger state effort to develop new indicators for innovation, entrepreneurship, and economic development.

The Committee on Institutional Cooperation (CIC) has collaborated on a new UMETRICS project to measure the output of research, particularly around economic indicators linked to census data and purchasing power. Elsevier has worked with the Council on State Governments on a recent effort to review America's knowledge economy state-by-state. Particularly interesting are the efforts in Europe to capture faculty research productivity linked to impact. This session will explore these recent efforts around metrics, with the goal of

messaging the importance of universities as the economic drivers of the regions in which they are located.

MODERATOR: **Caroline C. Whitacre**, *Vice President for Research, The Ohio State University*

PANELISTS: **Ann Gabriel**, *Vice President, Academic and Research Relations, Elsevier*

Jason Owen-Smith, *Barger Leadership Institute Professor, University of Michigan*

John Provo, *Director, Office of Economic Development, Virginia Polytechnic Institute and State University*

10:45 a.m.–Noon ♦ White River Ballroom F

■ The Lincoln Project on Public Research Universities

JOINT SESSION WITH THE COUNCILS ON ACADEMIC AFFAIRS; ENGAGEMENT & OUTREACH; GOVERNMENTAL AFFAIRS; RESEARCH; AND STRATEGIC COMMUNICATIONS

Join a discussion of the preliminary ideas and recommendations of this independent committee of national leaders convened by the American Academy of Arts and Sciences. How do we express the increasing value of public research universities to society? Are there ways of garnering fresh national and state support for our work? Might we develop a compendium of practices used across institutions and states to promote universities?

MODERATOR: **Richard S. Stoddard**, *Associate Vice President, Government Relations, The Ohio State University*

PANELISTS: **Mary Sue Coleman**, *Former President, University of Michigan*
James Leach, *Member, Lincoln Project, Former Member of Congress, Former Director, National Endowment for the Humanities*
Doug Lederman, *Editor, Inside Higher Ed*
Bill Moreau, *Chair, Higher Education Practice Group, Barnes and Thornburg; Former Member, Purdue University Board of Trustees*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m. ♦ White River Ballroom F

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations. Recommended for CICEP:

■ Defining the New Engagement

3:15–6:30 p.m. ♦ Off-site

Tour: Advancing Community and Economic Engagement in Indianapolis through University Collaboration

JOINT SESSION WITH THE COUNCIL ON ENGAGEMENT AND OUTREACH AND COALITION OF URBAN SERVING UNIVERSITIES

Tour participants meet in hotel lobby at 3:15. Buses depart at 3:30 p.m. sharp.

■ Strategic University-Community Partnerships: Spotlight on Indianapolis Near Eastside

JOHN H. BONER COMMUNITY CENTER
2236 EAST 10TH STREET, INDIANAPOLIS, INDIANA 46201

IUPUI takes pride in the many ways faculty, staff, and students have partnered with residents, community leaders, and organizations on the Near Eastside of Indianapolis over the past 10 years to address the neighborhood's inherent challenges and to help spur its urban renewal. Included among those partnerships are the IUPUI School of Physical Education and Tourism Management's Fitness Zone at the Chase Near Eastside Legacy Center; IU School of Medicine's Student Outreach Clinic; IU School of Dentistry's Dental Clinic in the People's Health Center; Family, School, and Neighborhood Engagement workforce readiness programs of IUPUI Office of Community Engagement; and the newly established Indy East Promise Zone catchment area (a partnership between John H. Boner Center, City of Indianapolis, United Way of Central Indiana, and Local Initiatives Support Corporation Indianapolis). This session provides participants with an

up-close look at the IUPUI strategic partnerships that are improving the quality of life of citizens on the Near Eastside.

MODERATOR: **Amy Conrad Warner**, *Vice Chancellor, Community Engagement, Indiana University–Purdue University Indianapolis*

PANELISTS: **Jay Gladden**, *Dean, School of Physical Education and Tourism Management, Indiana University–Purdue University Indianapolis*

John Hay, *Executive Director, Near East Area Renewal Indianapolis (NEAR Indy)*

Khaula Murtadha, *Associate Vice Chancellor of Family, School, and Neighborhood Engagement, Indiana University–Purdue University Indianapolis*

Javier Sevilla Martir, *Assistant Dean, Diversity Affairs, Indiana University School of Medicine*

Samantha Spergel, *Chief Coordination Officer, Indy East Promise Zone, City of Indianapolis*

Bill Taft, *Executive Director, Local Initiatives Support Corporation (LISC) Indianapolis*

James Taylor, *CEO, John H. Boner Community Center*

Karen Yoder, *Director, Civic Engagement and Health Policy, Indiana University School of Dentistry*

■ University Economic Engagement: Spotlight on Innovation, Entrepreneurship, and Technology Commercialization

IUPUI CAMPUS CENTER, THEATER
420 UNIVERSITY BOULEVARD, INDIANAPOLIS, INDIANA 46202

The Indiana economy, in large part driven by Indianapolis and the Central Indiana region, emerged from the recession in a stronger economic position relative to many other areas of the nation. However, in an increasingly knowledge-based global economy, Indiana recognizes that collaboration among industry, higher education institutions, state and local governments, and entrepreneurs is vital to generate the innovation that will sustain future economic growth. This

session highlights the critical supporting role economically engaged universities play by providing leading examples of stakeholder collaboration through two unique panel discussions.

INTRODUCTION: **Nasser Paydar**, *Chancellor, Indiana University–Purdue University Indianapolis*
Tom Morrison, *Vice President for Capital Planning and Facilities, Indiana University*

PANEL A: INDIANA BIOSCIENCES RESEARCH INSTITUTE AND THE 16 TECH INNOVATION DISTRICT

MODERATOR: **David Johnson**, *President and CEO, Central Indiana Corporate Partnership and President and CEO, BioCrossroads*

PANELISTS: **David Broecker**, *President and CEO, Indiana Biosciences Research Institute*
Betsy McCaw, *President, 16 Tech Community Corporation*
Dan Peterson, *Vice President, Industry and Government Affairs, Cook Group, Inc.*
Bill Stephan, *Vice President for Engagement, Indiana University*

PANEL B: FOSTERING ENTREPRENEURSHIP AND INNOVATION THROUGH TECHNOLOGY COMMERCIALIZATION

MODERATOR: **Tony Armstrong**, *President and CEO, Indiana University Research and Technology Corporation*

PANELISTS: **John Hanak**, *Director of Venture Capital and Funding Resources, Purdue Foundry*
Aimee Kandrak, *Co-founder & CEO, What Friends Do*
Ilya Rekhter, *Co-founder & CEO, DoubleMap*
Todd Saxton, *Associate Professor, Strategy and Entrepreneurship, Indiana University Kelly School of Business and President, Board of Directors, Venture Club of Indiana*
Joe Trebley, *Director, SpinUp Program, Indiana University*

6:30–8:00 p.m. ♦ **Off-site**

■ **CEO, CICEP, and USU Reception**

JOINT PROGRAM SESSION WITH THE COUNCIL ON ENGAGEMENT & OUTREACH AND THE COALITION OF URBAN SERVING UNIVERSITIES

Join us for refreshments and light hors d'oeuvres, as we congratulate the 2015 class of Innovation and Economic Prosperity Universities. The reception is also a great opportunity to engage with members of CEO, CICEP, and USU.

Tuesday, November 17

7:45–9:00 a.m. ♦ **JW Grand Ballrooms 5 & 6**

■ **APLU Awards: Third Annual Institutional Awards Breakfast**

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ **JW Grand Ballrooms 5 & 6**

■ **Innovation Pitch Challenge & Role of Foundations in Higher Education**

See page 9 for more details.

COMMISSION ON INTERNATIONAL INITIATIVES (CII)

Saturday, November 14

3:00–7:00 p.m. ♦ Room 102

■ CII Executive Committee Meeting

CHAIRS: **James A. Cooney**, *Vice Provost, International Affairs, Colorado State University*
Montague W. Demment, *Vice President, International Programs, APLU*

7:00–9:00 p.m. Off-site

■ CII Executive Committee Dinner

EXECUTIVE COMMITTEE MEMBERS ONLY

Sunday, November 15

8:30–10:00 a.m. ♦ White River Ballroom B

■ A New Vision of Higher Education Institutional Capacity Building as Part of Local Solutions

As the U.S. Agency for International Development (USAID) adopts the principles of the Local Systems Framework, we will explore how U.S. universities can become better facilitators of building local capacity for sustained results, rather than implementers of short-term development. In this session we will seek to answer the following questions: What does it mean to become facilitators of local capacity building? What does this mean for our universities' capacity to be responsive to this new approach? Where does higher education fit in building sustainable local institutions?

MODERATOR: **Nosa O. Egiebor**, *Senior International Officer, University of Mississippi*

PANELISTS: **Barbara Schneeman**, *Higher Education Coordinator, U.S. Agency for International Development (USAID)*
Ingrid Guerra-Lopez, *Professor of Learning and Performance Systems, Wayne State University*

10:30–11:45 a.m. ♦ JW Grand Ballroom 8

■ Changing Demographics of Internationalization

As the demographics of higher education change, a major challenge facing higher education leaders is how to ensure a global education for all students, including those working their way through college, students who are the first in their families to get a higher education degree, and students of all races, ethnicities and socioeconomic backgrounds. This session will focus on promising practices in diversifying access to international experiences both on and off campus. It will also include discussion on criteria for the forthcoming award for APLU institutions making great strides in providing global learning opportunities for all students.

MODERATOR: **Kavita Pandit**, *Associate Provost, International Education, The University of Georgia*

PANELISTS: **Ángel Cabrera**, *President, George Mason University*
Kevin Hovland, *Deputy Executive Director, NAFSA: Association of International Educators*
Andrew Gordon, *Founder and CEO, Diversity Abroad*

Noon–1:30 p.m. ♦ Room 306

■ CII Call to Leadership Working Group Luncheon

INVITATION ONLY

CHAIR: **Anthony Frank**, *President, Colorado State University*

1:45–3:00 p.m. ♦ White River Ballroom G–J

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for CII:

■ North American Zone of Knowledge: A Continental Agenda

3:30–4:45 p.m. ♦ Room 314

■ IAS Business Meeting

JOINT SESSION WITH THE BOARD ON AGRICULTURE ASSEMBLY

All IAS members, as well as those interested in international agricultural activities are welcome to attend.

CHAIRS: **Gretchen Christianna Neisler**, *Director, Center for Global Connections in Food, Agriculture and Natural Resources (CGC), Michigan State University*
Thomas Gill, *Smith Chair in International Sustainable Agriculture, Director of International Programs, University of Tennessee, Knoxville*

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

6:30–8:00 a.m. ♦ JW Grand Ballroom 9

■ Joint CII-CEO Breakfast

JOINT SESSION WITH THE COUNCIL ON ENGAGEMENT & OUTREACH

As follow-up from the joint 2015 Summer Meeting between the Council on Engagement and Outreach and the Commission on International Initiatives, we invite members of each group to join us for a joint breakfast to continue this

discussion and determine a path forward for opportunities and priorities for future collaborations between CEO and CII.

CHAIRS: **Valerie O. Paton**, *Professor, Educational Psychology and Leadership, Texas Tech University*
James A. Cooney, *Vice Provost, International Affairs, Colorado State University*

8:30–10:00 a.m. ♦ JW Grand Ballroom 9

■ Compliance in International Research

While adding international work helps to make our campuses global in their teaching, research, and outreach, it further complicates what is often an already confusing maze of rules and regulations regarding compliance for research activities. How are our institutions organized to deal with issues related to intellectual property, export control, and international trade to ensure faculty compliance in international research activities?

MODERATOR: **Dragana Nikolajevic**, *Research Policy Analysis and Coordination, University of California*

PANELISTS: **Elizabeth Boyd**, *Director System-wide Ethics and Compliance Office, University of California*
William Ferreira, *Partner, Hogan Lovells US, LLC*
Joanna Regulska, *Vice President and Associate Chancellor, Global Affairs, University of California, Davis*

10:45 a.m.–Noon ♦ JW Grand Ballroom 9

■ Using Technology to Enhance Internationalization Activities

Higher education institutions across the globe are exploring the potential of technology for improving the quality of and expanding access to education. The potential of such technologies to strengthen the internationalization missions of our institutions has been relatively unexplored, and the audiences engaged in developing and using educational technologies have remained somewhat separate from those engaged in international education and research. In this session, APLU members will give lightning talks to spotlight work on their campuses that capitalizes on technology to strengthen and broaden internationalization activities.

- MODERATOR:** **Sally Crimmins Villela**, *Assistant Vice Chancellor for Global Affairs, State University of New York*
- PANELISTS:** **Roger Brindley**, *Associate Vice President, Global Academic, University of South Florida*
- James K. Scott**, *Director, International Center, University of Missouri-Columbia*
- Nadia Paola Mireles Torres**, *General Coordinator, University of Guadalajara*
- Waidehi Gokhale**, *CEO, Soliya*

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations.

2:45–3:30 p.m. ♦ Room 314

■ Seeking Synergy and Collaboration Amidst a Changing Global Landscape

JOINT SESSION WITH THE BOARD ON AGRICULTURE ASSEMBLY

Continued population growth, changes in dietary patterns, declining supplies of fresh water, advancing climate change, and increasing soil degradation have placed a tremendous demand on the productivity of American agriculture and the global agriculture system to deliver adequate food for the world. Progress in agriculture has always been an inherently international affair, a fact IAS believes compels USDA and other federal agencies to engage more actively in supporting international research, education, and outreach. This session will begin a dialogue between IAS and BAA members about how a stronger collaboration will strengthen U.S. connectivity with the global agricultural research community

and USDA, to better serve the domestic needs of the U.S. agriculture sector. To maintain and increase America's global agricultural preeminence, USDA must provide international opportunities for U.S. universities to engage in international agriculture programming. In order for this educational value chain to succeed IAS members need to understand the ways in which they can better position their work in their colleges and institutions. This session will explore collaboration with BAA that will raise the significance of the international agriculture office.

CHAIR: **Gretchen Christianna Neisler**, *Director, Center for Global Connections in Food, Agriculture and Natural Resources (CGC), Michigan State University*

3:45–5:00 p.m. ♦ Rooms 204 & 205

■ CII Business Meeting

CHAIR: **James A. Cooney**, *Vice Provost, International Affairs, Colorado State University*

5:15–6:30 p.m. ♦ Room 206

■ International Advocacy Coordinating Committee (IACC) Reception

ALL ARE WELCOME

The International Advocacy Coordinating Committee (formerly IDACC) is the component of CII that supports international programs advocacy through an annual membership-based assessment. This reception will provide an update on IACC's success in influencing authorization and appropriations legislation on international development, immigration reform, study abroad and international education, as well as look forward to next year's agenda. Feedback will be sought from IACC members on communications and future agenda. IACC members and non-members are welcome to attend.

PANELISTS: **Peter McPherson**, *President, APLU*

Montague W. Demment, *Vice President, International Programs, APLU*

Jeff Kratz, *Assistant Director, International Issues, Congressional and Governmental Affairs, APLU*

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ **APLU Awards: Third Annual Institutional Awards Breakfast**

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ **Innovation Pitch Challenge & Role of Foundations in Higher Education**

See page 9 for more details.

COMMISSION ON THE SCIENCE AND MATHEMATICS TEACHING IMPERATIVE (SMTI)

Sunday, November 15

1:45–3:00 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

3:30–4:45 p.m.

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations.

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ **Keynote Session**

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ **Welcome Reception**

See page 9 for more details.

7:30–9:30 p.m. ♦ White River Ballroom C

■ Science and Mathematics Teaching Imperative (SMTI) Executive Committee Meeting and Dinner

EXECUTIVE COMMITTEE MEMBERS ONLY

CHAIR: **Edward J. Ray**, *President, Oregon State University*

Monday, November 16

12:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations.

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

COALITION OF URBAN SERVING UNIVERSITIES (USU)

Sunday, November 15

8:30–10:00 a.m. ♦ Rooms 309 & 310

■ Building Regional Educational Partnerships

California State University, Fresno, Temple University, and University of Illinois at Chicago have developed partnerships in their communities that directly support and promote student success. Examples of collaborative approaches that connect business, K–12 districts, higher education institutions, and community-based organizations to increase college preparedness, create seamless pathways, and leverage technology will be provided. This dynamic session will involve audience participation and the opportunity to share challenges and successes from your communities.

MODERATOR: **David J. Weerts**, *Associate Professor, Faculty Director, Jandris Center for Innovative Higher Education (jCENTER), University of Minnesota*

PANELISTS: **William Black**, *Senior Vice Provost, Enrollment Management, Temple University*

James Marshall, *Interim Dean, Graduate Studies, California State University, Fresno*

Tom Moss, *Associate Vice Provost, Undergraduate Affairs, University of Illinois at Chicago*

Lynnette Zelezny, *Provost and Vice President, Academic Affairs, California State University, Fresno*

10:30–11:45 a.m. ♦ JW Grand Ballroom 3

■ Diversity in the Biomedical Research Workforce: USU/APLU Presidents' and Chancellors' Meeting

INVITATION ONLY

The ongoing need for diversity in the biomedical research workforce is already well-known, as evidenced by recent National Institutes of Health (NIH) funding efforts in this area. However, there is still a need for evidence around systemic institutional strategies that have been deployed, in order to determine what works at the university level. Individual universities have limited capability to build this evidence in isolation, and will need a venue for collaboration with other institutions working in this space. The USU/APLU, in partnership with the Association of American Medical Colleges (AAMC), formed a set of action groups to identify gaps in evidence for university interventions that may increase the diversity of the biomedical research workforce. The groups examined existing evidence, identified and prioritized gaps, and produced a set of action items for improving evidence that may be undertaken by USU/APLU and AAMC with their member institutions. During this meeting, university leaders will hear from action group members about the proposed action items, provide feedback, and vote on action items for USU/APLU to address.

PANELISTS: **Santa Jeremy Ono**, *President, University of Cincinnati*
Caroline C. Whitacre, *Vice President, Research, The Ohio State University*
M. Roy Wilson, *President, Wayne State University*

Noon–1:30 p.m. ♦ Room 203

■ USU Membership Luncheon

USU MEMBERS ONLY

1:45–3:00 p.m. ♦ White River Ballroom E

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for USU:

■ Dimensions of Diversity

3:30–4:45 p.m. ♦ White River Ballroom F

Collaborative Sessions

Choose one of the sessions presented by APLU, see pages 10–12 for descriptions and locations. Recommended for USU:

■ University Responsiveness to Industry Workforce Needs: The Role of Institutional Economic Development and Community Engagement

5:00–6:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Keynote Session

See page 8 for more details.

6:30–8:00 p.m. ♦ JW Grand Ballroom 1–4

■ Welcome Reception

See page 9 for more details.

Monday, November 16

8:00 a.m.–Noon ♦ JW Grand Ballroom 10

■ Foiling the Drop-out Trap: Completion Grant Practices for Retaining and Graduating Students

Financing gaps, life challenges, and compartmentalized university bureaucracies are among the obstacles that impede students who are just credits or semesters away from graduation. These challenges are particularly pronounced with low-income students with unmet financial need who may work multiple jobs, max out loans and grants, or forego key academic resources (e.g., textbooks), which interferes with their ability to succeed academically and make it across the graduation finish line. In this workshop, supported by Lumina Foundation and Great Lakes Higher Education Guaranty Corporation, institutions will learn about these tools and how to use them to support students to graduation. For those who use them, it offers an opportunity to learn new ideas from your peers. At the end of the workshop, there will be information on how to apply for seed funds to launch (or possibly expand) completion grants at your institution.

MODERATOR: **Patricia Steele**, *Founder and Principal, Higher Ed Insight*

PANELISTS:

Cedric B. Howard, *Vice Chancellor, Division of Student and Enrollment Services, University of Washington Tacoma*

Stacey Moore, *Associate Vice President, Student Success, The University of Akron*

Rebecca Porter, *Associate Vice Chancellor, Enrollment Management, Indiana University-Purdue University Fort Wayne*

Timothy Renick, *Vice Provost and Vice President for Enrollment Management and Student Success, Georgia State University*

2:15–1:30 p.m. ♦ JW Grand Ballrooms 5 & 6

■ Council of Presidents Luncheon and Address

See page 9 for more details.

1:45–3:00 p.m.

APLU Pillar Sessions ♦ White River Ballroom F

Choose one of the sessions presented by APLU, see pages 12–13 for descriptions and locations. Recommended for USU:

■ Defining the New Engagement

3:15–6:30 p.m. ♦ Off-site

Tour: Advancing Community and Economic Engagement in Indianapolis through University Collaboration

JOINT SESSION WITH THE COUNCIL ON ENGAGEMENT AND OUTREACH AND THE COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

Tour participants meet in hotel lobby at 3:15. Buses depart at 3:30 p.m. sharp.

■ Strategic University-Community Partnerships: Spotlight on Indianapolis Near Eastside

JOHN H. BONER COMMUNITY CENTER
2236 EAST 10TH STREET, INDIANAPOLIS, INDIANA 46201

IUPUI takes pride in the many ways faculty, staff, and students have partnered with residents, community leaders, and organizations on the Near Eastside of Indianapolis over the past 10 years to address the neighborhood's inherent challenges and to help spur its urban renewal. Included among those partnerships are the IUPUI School of Physical Education and Tourism Management's Fitness Zone at the Chase Near Eastside Legacy Center; IU School of Medicine's Student Outreach Clinic; IU School of Dentistry's Dental Clinic in the People's Health Center; Family, School, and Neighborhood Engagement workforce readiness programs of IUPUI Office of Community Engagement; and the newly established Indy East Promise Zone catchment area (a partnership between John H. Boner Center, City of Indianapolis, United Way of Central Indiana, and Local Initiatives Support Corporation Indianapolis). This session provides participants with an up-close look at the IUPUI strategic partnerships that are improving the quality of life of citizens on the Near Eastside.

MODERATOR: **Amy Conrad Warner**, *Vice Chancellor, Community Engagement, Indiana University–Purdue University Indianapolis*

PANELISTS: **Jay Gladden**, *Dean, School of Physical Education and Tourism Management, Indiana University–Purdue University Indianapolis*

John Hay, *Executive Director, Near East Area Renewal Indianapolis (NEAR Indy)*

Khaula Muradha, *Associate Vice Chancellor of Family, School, and Neighborhood Engagement, Indiana University–Purdue University Indianapolis*

Javier Sevilla Martir, *Assistant Dean, Diversity Affairs, Indiana University School of Medicine*

Samantha Spengel, *Chief Coordination Officer, Indy East Promise Zone, City of Indianapolis*

Bill Taft, *Executive Director, Local Initiatives Support Corporation (LISC) Indianapolis*

James Taylor, *CEO, John H. Boner Community Center*

Karen Yoder, *Director, Civic Engagement and Health Policy, Indiana University School of Dentistry*

■ University Economic Engagement: Spotlight on Innovation, Entrepreneurship, and Technology Commercialization

IUPUI CAMPUS CENTER, THEATER
420 UNIVERSITY BOULEVARD, INDIANAPOLIS, INDIANA 46202

The Indiana economy, in large part driven by Indianapolis and the Central Indiana region, emerged from the recession in a stronger economic position relative to many other areas of the nation. However, in an increasingly knowledge-based global economy, Indiana recognizes that collaboration among industry, higher education institutions, state and local governments, and entrepreneurs is vital to generate the innovation that will sustain future economic growth. This session highlights the critical supporting role economically engaged universities play by providing leading examples of stakeholder collaboration through two unique panel discussions.

INTRODUCTION: **Nasser Paydar**, *Chancellor, Indiana University–Purdue University Indianapolis*

Tom Morrison, *Vice President for Capital Planning and Facilities, Indiana University*

PANEL A: INDIANA BIOSCIENCES RESEARCH INSTITUTE AND THE 16 TECH INNOVATION DISTRICT

MODERATOR: **David Johnson**, *President and CEO, Central Indiana Corporate Partnership and President and CEO, BioCrossroads*

PANELISTS: **David Broecker**, *President and CEO, Indiana Biosciences Research Institute*
Betsy McCaw, *President, 16 Tech Community Corporation*
Dan Peterson, *Vice President, Industry and Government Affairs, Cook Group, Inc.*
Bill Stephan, *Vice President for Engagement, Indiana University*

PANEL B: FOSTERING ENTREPRENEURSHIP AND INNOVATION THROUGH TECHNOLOGY COMMERCIALIZATION

MODERATOR: **Tony Armstrong**, *President and CEO, Indiana University Research and Technology Corporation*

PANELISTS: **John Hanak**, *Director of Venture Capital and Funding Resources, Purdue Foundry*
Aimee Kandrak, *Co-founder & CEO, What Friends Do*
Ilya Rekhter, *Co-founder & CEO, DoubleMap*
Todd Saxton, *Associate Professor, Strategy and Entrepreneurship, Indiana University Kelly School of Business and President, Board of Directors, Venture Club of Indiana*
Joe Trebley, *Director, SpinUp Program, Indiana University*

6:30–8:00 p.m. ♦ Off-site

■ CEO, CICEP, and USU Reception

JOINT PROGRAM SESSION WITH THE COUNCIL ON ENGAGEMENT & OUTREACH AND THE COMMISSION ON INNOVATION, COMPETITIVENESS, & ECONOMIC PROSPERITY

Join us for refreshments and light hors d'oeuvres, as we congratulate the 2015 class of Innovation and Economic Prosperity Universities. The reception is also a great opportunity to engage with members of CEO, CICEP, and USU.

Tuesday, November 17

7:45–9:00 a.m. ♦ JW Grand Ballrooms 5 & 6

■ APLU Awards: Third Annual Institutional Awards Breakfast

All Annual Meeting attendees are invited to the awards breakfast. See pages 18–19 for more details.

9:00–11:30 a.m. ♦ JW Grand Ballrooms 5 & 6

■ Innovation Pitch Challenge & Role of Foundations in Higher Education

See page 9 for more details.

AFFILIATE SESSIONS

Thursday, November 12

6:00–9:00 p.m. ♦ Rooms 203–204

■ Council for Agricultural Research, Extension, and Teaching Executive Committee Meeting and Dinner

EXECUTIVE COMMITTEE MEMBERS ONLY

CHAIR: **James A. Shirk**, *Northeast Territory Business Manager, CARET*

Friday, November 13

8:00 a.m.–4:00 p.m. ♦ Rooms 203–204

■ Council for Agricultural Research, Extension, and Teaching Executive Committee Meeting

EXECUTIVE COMMITTEE MEMBERS ONLY

CHAIR: **James A. Shirk**, *Northeast Territory Business Manager, CARET*

Saturday, November 14

10:00 a.m.–5:00 p.m. ♦ Room 205

■ Food Systems Leadership Institute (FSLI) Workshop

Sunday, November 15

7:00–8:15 a.m. ♦ JW Grand Ballroom 8

■ Academic Analytics Breakfast Workshop

8:00 a.m.–2:00 p.m. ♦ Room 209

■ National Association of System Heads (NASH) Board and Annual Meeting

NASH MEMBERS ONLY

Monday, November 16

7:00–8:00 a.m. ♦ Room 207

■ Chiefs of Staff Breakfast Meeting

All chiefs of staff at APLU member institutions are invited for this roundtable discussion. Come network with other public university chiefs of staff, share ideas, and discuss emerging issues.

7:00–8:15 a.m. ♦ JW Grand Ballroom 1

■ Academic Analytics Breakfast Workshop

7:30–8:15 a.m. ♦ Room 209

■ Royall & Company Breakfast Discussion

Tuesday, November 17

8:00–11:00 a.m. ♦ Room 302

■ Insular Deans/Directors Meeting

Meeting Policies

Admission to Annual Meeting sessions and events is open only to those who have registered and have badges. Spouses/guests wishing to participate in sessions and meal functions must register using a separate registration form for the Annual Meeting or purchase meal tickets.

A limited number of meal tickets will be available for purchase on-site. The registration fee covers attendance at all sessions: the breakfasts on Sunday, Monday, and Tuesday; the Sunday Welcome Reception; the Monday luncheon; and the Monday Networking Break. Some meetings and meal events are by invitation only and are so identified.

SUBSTITUTION POLICY

Substitution of registrations is permitted prior to the conference and on-site. Only one substitution is permitted per original registrant. The individual submitting the substitution request is responsible for all financial obligations (any balance due) associated with that substitution as well as updating any contact information.

CONSENT TO USE OF PHOTOGRAPHIC IMAGES

Registration and attendance at, or participation in, APLU meetings and other activities constitutes an agreement by the registrant to APLU's use and distribution (both now and in the future) of the registrant or attendee's image or voice in photographs, videotapes, electronic reproductions, and audiotapes of such events and activities.

MEDIA

All sessions, except for the Council of Presidents, are open to the media, unless otherwise noted. Media are required to sign in at the registration desk.

About the JW Marriott Indianapolis

Considered the crown jewel of Marriott Place Indianapolis, the JW Marriott Indianapolis Downtown is a landmark amid the five Marriott hotels connected to the Indiana Convention Center. This luxury hotel in Downtown Indianapolis soars 33 stories above the city and boasts one of the largest Marriott ballrooms in the world, offering more than 103,000 sq ft of meeting, banquet and exhibit space, as well as two full-service restaurants. Adjacent to the convention center, just steps from White River State Park, the Indianapolis

Zoo, and many museums, the hotel location is unparalleled. This Downtown Indianapolis hotel is in the heart of world-class shopping and dining, near the State Capitol, Lucas Oil Stadium and Bankers Life Fieldhouse. Guest rooms feature Marriott's signature REVIVE® bedding, 40" LCD high-definition TVs, marble vanities, plush towels and breathtaking views of a gorgeous art-filled plaza. Come relax and unwind at the JW Marriott Indianapolis, one of the largest JW Marriott hotels in the United States.

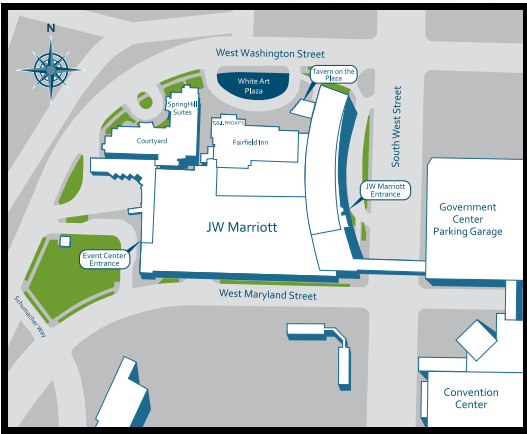
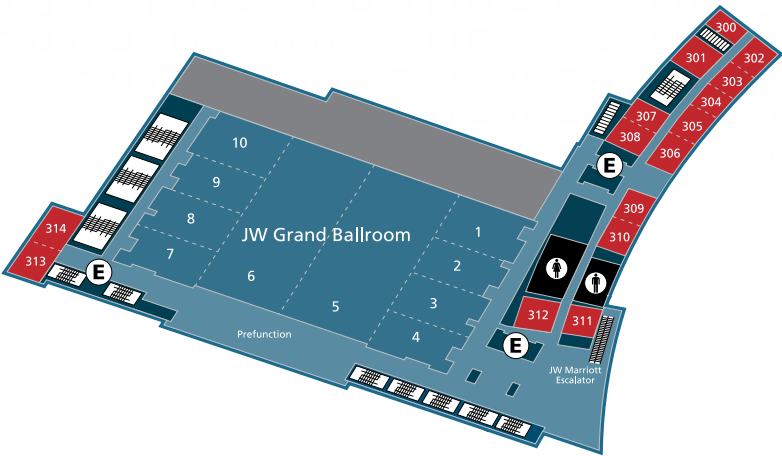
2015 Excellence Award by TripAdvisor

The JW Marriott Indianapolis is proud to have earned the prestigious 2015 Certificate of Excellence Award by TripAdvisor! This award is given to only 10 percent of accommodations listed on TripAdvisor for consistently achieving outstanding traveler reviews.

MEETING ROOM LOCATIONS

LEVEL 3

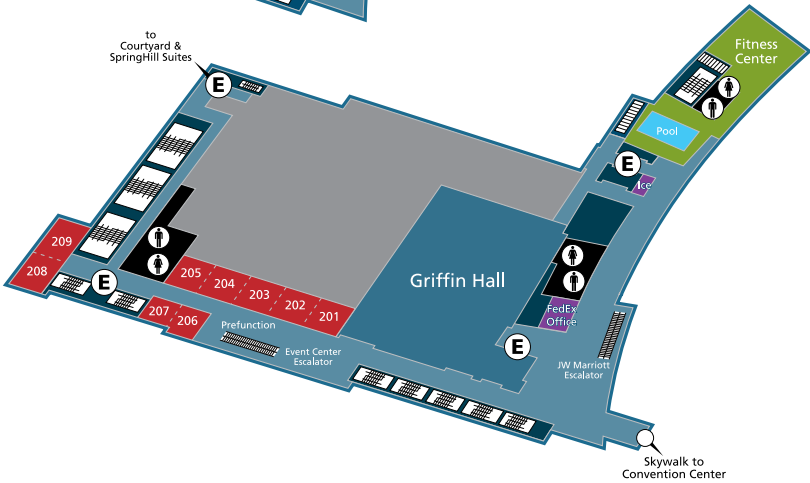
JW Grand Ballroom
Rooms 300-314



SITE MAP

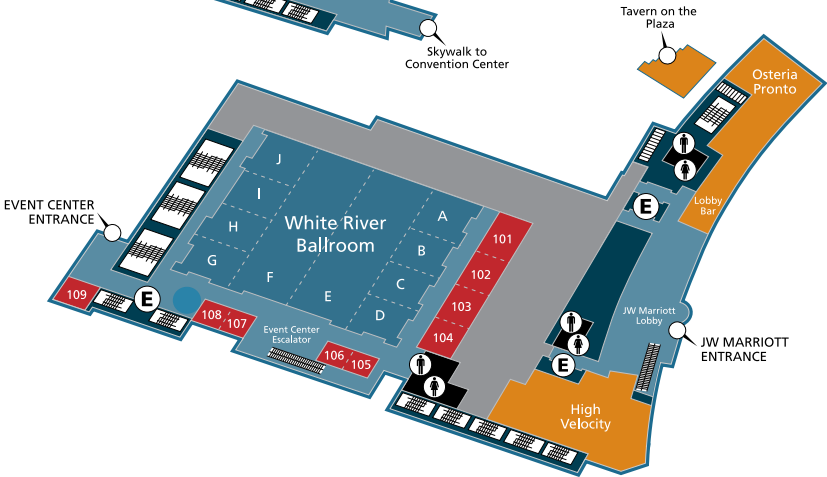
LEVEL 2

Griffin Hall (Information and Registration)
Rooms 201-209



LEVEL 1

White River Ballroom
Rooms 101-109



- BALLROOMS / EXHIBIT HALL
- MEETING ROOMS
- FITNESS CENTER / POOL
- RESTAURANTS
 - Osteria Pronto
 - Lobby Bar
 - Tavern on the Plaza
 - High Velocity
 - T.G.I. FRIDAY'S
- SERVICES
 - FedEx Office
 - ICE
 - Hertz Car Rental - (Level P3 at JW Marriott Garage Elevator)
- ELEVATOR
- RESTROOM - Men
- RESTROOM - Women



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About APLU

The Association of Public and Land-grant Universities (APLU) is a research, policy, and advocacy organization dedicated to strengthening and advancing the work of public universities in the U.S., Canada, and Mexico.

With a membership of 237 public research universities, land-grant institutions, state university systems, and affiliated organizations, APLU's agenda is built on the three pillars of increasing degree completion and academic success, advancing scientific research, and expanding engagement. The association's work is furthered by an active and effective advocacy arm that works with Congress and the administration as well as the media to advance federal policies that strengthen public universities and benefit the students they serve.

APLU undertakes a wide array of projects and initiatives along with its members and provides a forum for public higher education leaders to work collaboratively and better meet the challenges and opportunities facing public universities. Rallying the talents, knowledge, and expertise among its member institutions is critical to the association's mission. The APLU council structure enables university leaders with comparable titles, working in similar positions, to come together to address critical issues and expand their knowledge base within their professional area of expertise. The association's commission structure enables individuals, regardless of position and from multiple disciplines across universities, to come together to address critical issues and expand their knowledge base in areas of common interest.

Founded in 1887, APLU is North America's oldest higher education association with member institutions in all 50 U.S. states, the District of Columbia, four U.S. territories,

as well as Canada and Mexico. In 1963, the American Association of Land-Grant Colleges and Universities merged with the National Association of State Universities to form the National Association of State Universities and Land-Grant Colleges (NASULGC). On March 30, 2009, the association adopted the name, Association of Public and Land-grant Universities, or APLU. In 2014, APLU welcomed a select group of public universities from Canada and Mexico as its first international members.

APLU BY THE NUMBERS

- ◆ Annually, APLU member campuses enroll 4.7 million undergraduates and 1.2 million graduate students, award 1.2 million degrees, employ 1.4 million faculty and staff, and conduct \$42.7 billion in university-based research.
- ◆ APLU's membership includes 208 campuses and 24 university systems, including 75 U.S. land-grant institutions.
- ◆ The association's membership includes 23 historically black colleges and universities (HBCUs), of which 21 are land-grant institutions (19 under the 1890 Morrill Act, 2 under the 1862 Morrill Act).
- ◆ Eight Canadian and five Mexican public research universities are members of APLU.
- ◆ In addition, APLU represents five related higher education organizations, including the American Indian Higher Education Consortium (AIHEC), which serves the interests of the nation's 33 American Indian land-grant colleges.



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2016



NOVEMBER 13–15

**JW MARRIOTT AUSTIN
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2017



NOVEMBER 12–14

**WASHINGTON MARRIOTT
WARDMAN PARK
WASHINGTON, DC**

2018



NOVEMBER 11–13

**NEW ORLEANS MARRIOTT
NEW ORLEANS, LA**

Chain Reaction

Managing the movement of goods from manufacturer to retailer and customer is part of Northwest Arkansas' DNA. Our Sam M. Walton College of Business solves big logistics problems and teaches others how to do so as well. We drive the study and practice in the field by building tomorrow's supply-chain leaders and influencing the future of the profession.



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leadingchange.uark.edu/supply-chain

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