



Workshop for New and Future Vice Presidents/Vice Provosts/ Vice Chancellors for Research

Sunday, July 29, 2018
Strand Union Building, Montana State University
Bozeman, Montana

Agenda

8:00 - 8:30am

Breakfast and Introductions

8:30am

Welcome and Goals of the Workshop

Robert Nobles, University of Tennessee, Knoxville

Workshop Format and Facilitation

Alicia Knoedler, University of Oklahoma

Agenda

8:45am	The Comprehensive VPR/VCR	1:30pm	Challenge Sets continued
	<i>Mark McLellan, Utah State University</i>	2:45pm	<i>Break</i>
9:45am	<i>Break</i>	3:00pm	Challenge Sets continued
10:00am	Challenge Sets	4:15pm	Discussion, Q&A and Wrap-Up
12:30pm	Lunch - Networking	5:30pm	Opening Reception for CoR Summer Meeting

Comprehensive VPR/VCR

Break

Challenge Set #1

Optimizing Research Organizations

At your tables, a set of organizational charts are available and each table has one of 3 institution types: Large R1, Mid-Tier R1, and Emerging Research Institutions. Using information from the Comprehensive VPR/VCR session, participant experiences, and knowledge of institution types, participants will work together create what they believe to be an “optimal” research organization (aka Office of the VPR/VCR) that corresponds to the institution type.

Supplies:

- Large Post-It pads, markers and smaller Post-Its
- Exemplar Org Charts
- Characteristics to consider (see Challenge Set document)

Challenge Set #2

Balancing Strategic and Operational Approaches to Research Development

The competitive funding environment and cost-control pressures on universities requires a multifaceted approach to the development and growth of research, characterized by both the day-to-day support for ongoing research, scholarship and creative activity ('operational' research support and development) and more selective efforts to support specific, often large-scale or high-risk, high-reward, attention-grabbing, large and collaborative efforts ('strategic research development'). A recent (2014) overview of ways universities support the development of large proposals revealed significant variation both within and across universities. However, it is less clear how institutions determine the appropriate balance between and among approaches to Research Development. This session will focus on this continuum of research support and development approaches, how they may vary with institution type and the factors that influence the balance, such as: extramural funding goals, raising the profile of the university, and educational mission priorities.

Lunch

Challenge Set #3

Research Integrity and Excellence

Chief research officers must balance research growth and compliance, appropriately allocating limited resources to promote both. Strong research development results in increased funding, reputation, and rankings. It has measurable, tangible benefits; the benefit of strong compliance is largely seen as the lack of negative publicity. Compliance issues arise frequently and can rapidly escalate to issues that result in negative publicity and the loss of accreditation, reputation, and funding. Effectively managing compliance requires a combination of proactive investment and crisis management. New VPRs/VCRs must quickly learn the institution's research risks and risk appetite, identify the compliance components, and assess that infrastructure.

Break

Challenge Set #4

Transitions Affecting Research

The average tenure for Vice Presidents/Vice Provosts/Vice Chancellors for Research is 5-6 years. For university presidents, the average tenure is 6.5 years and for provosts, the average tenure is 5 years. Among AAU institutions, 72% of VPRs/VCRs have been in place 4 or fewer years. These data suggest that leadership transitions are common and many of us can relate to how transitions can also be disruptive. Given that this workshop focuses on new VPRs/VCRs and those who aspire to these positions, this Challenge Set highlights challenges that come with transitions. Participants are asked to discuss transitions as they impact the research enterprise and suggest effective practices and approaches to making progress and remaining productive during transitions.

Discussion, Q&A and Wrap-Up



Thank you!