Best Practices for Centers and Institutes

A Participatory Workshop led by

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Best Practices for Centers and Institutes

Workshop Leaders

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- Karl V. Steiner, Vice President for Research, University of Maryland, Baltimore County (UMBC)



Best Practices for Centers and Institutes

Interactive and Participatory Session

Three Overall Blocks for Discussion

- 20 Minutes Each
- Purpose and Process (Green Team)
- Structures and Policies (Gold Team)
- Institutional Commitment and Support (Blue Team)



Purpose and Process

The Five Life Phases of a Center/Institute

- Start-up & Initial Support
- Sustainable Operations
- Continuous Evaluation
- Transition & Re-Alignment
- Sun-Setting

Different Missions for Centers/Institutes

Research – Education – Outreach

Center vs. Institute

Guidelines or Hierarchies between these two Categories

How do Centers/Institutions go through the Approval Process?

Many Institutions have more Centers than Departments



Purpose and Process

- 12 Minutes Table Discussion
- Reporting out led by Green Tables



Structures and Policies

Reporting Structures

- Institutional Centers Dean, VPR, Provost, President, other?
- Departmental Centers

Centers or Institutes that span multiple Units/Colleges

- Sharing Attribution of Credit
- Sharing Financial Benefit



Structures and Policies

- 12 Minutes Table Discussion
- Reporting out led by Golden Tables



Institutional Commitment & Support

Administrative Support

- Multiple Sets of Skills needed for effective Center Support
- Financial, Programmatic, Grant Writing/Editing, Award Management, Events Planning, etc.
- Often Small Centers may not have the Resources for multiple Staff Members, although one Individuals may not have all of the needed Skills
- Solution Shared Center Administration and Management, where Centers buy into a pool of well trained and capable staff members that can support them
- The challenge is for the Shared Services Center to manage multiple competing Directors and Deadlines

Institutional Commitment

- Conditions to receive Institutional Support
- Space, Equipment Maintenance, Personnel
- F&A Recovery Re-Investment



Institutional Commitment & Support

- 12 Minutes Table Discussion
- Reporting out led by Blue Tables



Best Practices for Centers and Institutes

Wrap-Up and Thank You

