

## July 12, 2021

### 1:00-3:30 PM ET – *New Provost Session*

**Description:** This session is designed for provosts who are in the first two years of their appointment. The facilitators will discuss the varied roles of Provosts at APLU institutions, focusing on the situations facing the participants; facilitate a discussion on topics pertaining to those roles; and share the purpose, programming, and impact of the APLU Council on Academic Affairs. New provosts will be encouraged to discuss topics of importance to their individual situations and develop networks. In particular, the session will address a new Mentoring Circles program for new provosts that will be launched this year. Many new provosts have already signed up for this program, but you will also be able to join during this session.

#### Facilitators:

- Jennifer Cowley, Provost and Vice President for Academic Affairs, University of North Texas
- Rick Miranda, CAA Past-Chair, Chief Academic Officer, Colorado State University System
- Susana Rivera-Mills, Provost and Executive Vice President for Academic Affairs, Ball State University

## July 13, 2021

### 1:00 – 1:04 PM ET – *Opening Remarks*

Joan Lorden, CAA Chair, Provost and Vice Chancellor for Academic Affairs, University of North Carolina - Charlotte

### 1:04 - 2:30 PM ET – *Remote Work Policies*

**Description:** The quick pivot to remote work and instructional modalities that proved so successful during the pandemic has resulted in significant interest among faculty and staff to include virtual options for the near and long term. This session will explore remote work policies that have been, or are being, developed. The session will start off with presentations from three institutions on their remote work policies, the strategies and data that were used in gaining support and acceptance for their policies, and how they manage issues that arise from departments and colleges on the day-to-day application of these policies. There will be ample time for Q&A and general discussion among all attendees to share and learn from each other. We hope this session will lead to a preliminary set of effective practices that provosts will find useful at their institutions.

#### Panel:

- Pranesh B Aswath, Provost and Vice President for Academic Affairs Ad Interim, University of Texas Arlington
- Dan Reed, Senior Vice President for Academic Affairs, The University of Utah
- Susana Rivera-Mills, Provost and Executive Vice President for Academic Affairs, Ball State University

#### Resources:

- [Wall Street Journal Article on Remote Work](#)
- [Indiana University remote work policy for staff](#)

- [University of Texas Arlington learning resources for working remotely](#)
- [University of Texas Arlington managers toolkit for remote work](#)
- [University of Texas Arlington tools for remote work for faculty, staff, and students](#)
- [Ball State University Remote Work Policies](#)

**2:30 - 3:00 PM ET – Break**

**3:00 - 4:30 PM ET – Equity Gaps and Social Justice**

**Description:** The COVID-19 pandemic has exacerbated existing inequities at our universities and the year of racial reckoning has jolted our community into seeking practical ways to eliminate equity gaps in student achievement and faculty success and make progress on a social justice agenda. This session focuses on institutional practices, policies and tools that are being used to achieve these goals. The goal is to have a very interactive session with significant audience participation to provide perspectives from a broad cross-section of our community.

**Panel:**

- Kathy Johnson, CAA Chair-Elect, Executive Vice Chancellor and Chief Academic Officer, IUPUI (Moderator)
- Beryl McEwen, Provost and Executive Vice Chancellor for Academic Affairs, North Carolina Agricultural and Technical State University
- Joan Lorden, CAA Chair, Provost and Vice Chancellor for Academic Affairs, University of North Carolina - Charlotte

**July 14, 2021**

**1:00 - 2:30 PM ET – The Use of Real-Time Data**

**Description:** The pandemic has focused increased attention on the role of data in helping universities improve student success, provide more effective student services, address inequities in their educational and research programs, and in general university operations. This session will focus on how and when to leverage real-time (or near real-time) data to improve outcomes in three areas that impact student outcomes: curricular, co-curricular, and financial aid. The session will start with presentations on the general landscape and the experience of three institutions on their use of real-time data in these areas. Participants will then join breakout rooms to discuss challenges and best practices around using real-time data.

**Panel:**

- Kathy Johnson, CAA Chair-Elect, Executive Vice Chancellor and Chief Academic Officer, IUPUI (Moderator)
- Zina Evans, Senior Vice President, Education Finance Institute
- Darlena Jones, Senior Director, Analytics, Research, & Education, Association of Institutional Research
- Kelly Long, Vice Provost, Undergraduate Affairs, Colorado State University
- George Rehrey, Director, Center for Learning Analytics and Student Success, Indiana University

**2:30 - 2:45 PM ET – Break**

### **2:45 - 3:45 PM ET – *Summer Business Meeting***

- Opening Remarks, Joan Lorden, CAA Chair, University of North Carolina - Charlotte
- Government Affairs Presentation
  - Debbie Altenberg, Associate Vice President, Research Policy & Governmental Affairs, APLU
  - Craig Lindwarm, Vice President, Governmental Affairs, APLU
  - Sophia Magill, Director of Federal Relations, Iowa State University
- CAA Reports
  - New Provost Mentoring Circles - Rick Miranda, CAA Past-Chair, Chief Academic Officer, Colorado State University System
  - Advisory Committee on Faculty Affairs - Jennifer Cowley, Provost and Vice President for Academic Affairs, University of North Texas
  - Research Intensive Committee – Joan Lorden, CAA Chair, Provost and Vice Chancellor for Academic Affairs, University of North Carolina – Charlotte
  - Council on International Initiatives – Ed Feser, Provost and Executive Vice President, Oregon State University
  - Council on Research – Joseph Glover, Provost and Senior Vice President for Academic Affairs, University of Florida
- 2021 APLU Annual Meeting: Nov. 14 – 16, Philadelphia, PA
- 2022 CAA Summer Meeting
  - Location
  - Tentative Dates: Sunday, June 19 – Tuesday, June 21; Sunday, July 10 – Tuesday, July 12; Sunday, July 17 – Tuesday, July 19

### **3:45 – 4:00 PM ET – *Break***

### **4:00 – 5:30 PM ET – *Roles and Terms of Employment of Full-Time Instructional Faculty***

**Description:** The past decade has seen a significant increase in the employment of non-tenure track faculty at research universities, primarily in instructional roles. As their number, importance, and scope of responsibilities has grown, so has the need to provide greater employment stability and sense of institutional belonging to these valuable faculty. This session will focus on the roles and innovative terms of employment for full-time instructional faculty at research universities. The session will start with presentations from two institutions and a state system that have made significant changes that provide a high level of job security without granting formal tenure to this group of faculty. We hope this session will lead to a set of resources that provosts will find useful at their institutions.

#### **Panel:**

- John McCarthy, Provost and Senior Vice Chancellor for Academic Affairs, University of Massachusetts – Amherst (Moderator)

- Michelle Budig, Senior Vice Provost for Academic Affairs, University of Massachusetts – Amherst
- Michael Brown, Provost and Executive Vice President for Academic Affairs, University of California System
- Susan Carlson, Vice Provost for Academic Personnel and Programs, University of California System
- Nicholas Jones, Executive Vice President and Provost, The Pennsylvania State University
- Kathy Bieschke, Vice Provost for Faculty Affairs, The Pennsylvania State University