

# COR-CII JOINT SUMMER MEETING

JUNE 25-28, 2023  
HALIFAX, NOVA SCOTIA



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Sunday, June 25<sup>th</sup>

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## All times are in Atlantic Daylight Time

8:00 AM – 5:00 PM: COR New and Aspiring VPR Workshop (Open to workshop registrants only)

All workshop events in: [1108 Mona Campbell Building](#), Dalhousie University

8:00 AM – 9:00 AM: Welcome Breakfast and Introductions

9:00 AM – 10:30 AM: The Comprehensive VPR/VCR

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-Roger Wakimoto, Vice Chancellor for Research, University of California – Los Angeles  
-Joseph Whittaker, Vice President for Research and Economic Development/Associate Provost, Jackson State University

10:30 AM – 11:00 AM: Break/Networking

11:00 AM – 12:30 PM: Discussion Section 1: **Aligning Strategic Goals with your Organization’s Budget**

-Mark Becker, President, Association of Public and Land-grant Universities  
-David Norton, Vice President for Research, University of Florida  
-Irem Tumer, Vice President for Research, Oregon State University  
-Gillian Wilson, Vice Chancellor for Research, Innovation, and Economic Development, University of California-Merced

This panel will address the following key questions/points: 1. Understanding your institution’s budget and the Office of Research’s budget within it: 2. Questions to ask about budget when interviewing or beginning a new position: 3. Key partners and how to ensure they have “skin in the game”: 4. Your President’s management style and advice on partnering with them: 5. The role of the VPR as fundraiser: 6. What approach to strategic planning is your institution following, and where is it in the process?: 7. Strategic planning will include some actions that advance measures of success (e.g. increase sponsored research funding) and others that are defensive (e.g. addresses a compliance vulnerability) – how do you balance between the two?

12:30 PM – 1:30 PM: Lunch/Networking

1:30 PM – 3:00 PM: Discussion Section 2: **Economic Development**

-Alice Aiken, Vice-President Research & Innovation, Dalhousie University  
-Betsy Cantwell, Senior Vice President for Research & Innovation, University of Arizona  
-Kevin Gardner, Executive Vice President for Research and Innovation, University of Louisville

An important part of the VPR/VCR role at a university is the engagement in economic development activities that include innovation and entrepreneurship around university intellectual property; research and development sponsored by business and industry; catalytic investments centered around research parks and similar public/private partnerships; and additional roles related to public research universities playing the role of anchor institution in their communities. While these roles are historic and go back to original intent of public and land grant institutions, these roles have been spotlighted in the US with the passage of the Chips+Science act and other recent legislation. This session will focus on the roles that VPR/VCRs play in these types of activities that include (but are not limited to) tech transfer, industry engagement, extension, and economic development.

3:00 PM – 3:30 PM: Break/Networking

3:30 PM – 5:00 PM: Discussion Section 3: **Government Relations**

-Debbie Altenburg, Associate Vice President, Research Policy & Governmental Affairs, APLU  
-Lynne Chronister, Vice President for Research and Economic Development, University of South Alabama  
-Rupa Iyer, Vice President of Research, Innovation, and Economic Development, Tarleton State University  
-Corinne Peek-Asa, Vice Chancellor for Research, University of California San Diego

This session will focus on the different models of collaborations/relationship between the VPR/VCR and Governmental Relations to support funding initiatives and achieve policy goals for their institution. Panelists will discuss varying perspectives on their institutional relationship with Governmental Relations (GR). These include but not limited to, the reporting structure of GR, role of GR in advocacy, research development, and economic development. Following panel discussion, workshop participants will be separated into smaller groups through a thematic problem-solving challenge, emphasizing sharing related experiences and encouraging discussion of possible solutions. After each group has had time for discussion, the groups will reconvene to report effective and ineffective models for addressing the challenges.

## Sunday, June 25<sup>th</sup> – Joint Meeting Begins

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### All times are in Atlantic Daylight Time

6:30 PM - 8:30 PM: Opening Reception [**Open to all summer meeting registrants**]  
-[Atlantica Hotel Halifax](#), 1980 Robie St, Halifax, NS B3H 3G5, Canada  
-Held in “The Commons” on the lower level of the Atlantica

## Monday, June 26<sup>th</sup>

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8:30 AM – 9:30 AM: Breakfast and Check-in  
-First Floor, Potter Auditorium (#1028),[Rowe Management Building](#), Dalhousie University

9:30 AM - 10:45 AM: Welcome Remarks and APLU Town Hall  
-Ann LaBillois, Dalhousie Elder in Residence  
-Frank Harvey, President, Dalhousie University  
-Mark Becker, President, Association of Public and Land-grant Universities  
-Taylor Eighmy, President, University of Texas at San Antonio  
-Lynne Chronister, Vice President for Research and Economic Development, University of South Alabama  
-Debbie Altenburg, Associate Vice President, Research Policy & Governmental Affairs, APLU  
-MacGregor Obergfell, Assistant Director, Governmental Affairs, APLU

10:45 AM - 11:00 AM: Break

11:00 AM – 12:00 AM: SIOs and SROs: Getting to Know Each Other  
-Moderator: Hilary Kahn, Associate Vice Chancellor for International Affairs, IUPUI; Associate Vice President for International Affairs, Indiana University  
SIO/SRO pairs from:  
-University of Illinois Chicago  
-University of Massachusetts Amherst  
-University of North Carolina Wilmington  
-Oklahoma State University

Why are COR and CII meeting together? Lets explore the roles of SROs and SIOs and chart a course for a meaningful summer meeting. This session will highlight four SRO/SIO partners pairs, from four different types of institutions. They will explore how their office structures and how

they work together. Followed by a lively open mic session for attendees to share opportunities and challenges to working together.

12:00 PM - 1:25 PM:

Lunch

[Shirreff Hall](#), First Floor off of main lobby

1:25 PM – 1:30 PM:

Learn more about UIDP: The University-Industry Demonstration Partnership

1:30 PM- 2:30 PM:

Developing Strategic International Partnerships to Advance the Research Enterprise

-Moderator: Julie Jordan, Vice President for Research & Economic Development, Mississippi State University

-Taylor Eighmy, President, University of Texas at San Antonio

-Barbara Stephenson, Vice Provost for Global Affairs & Chief Global Officer, University of North Carolina Chapel Hill

-Janaka Ruwanpura, Vice Provost & Associate Vice President of Research, University of Calgary

This session will explore how to build university ecosystems that support strategic international partnerships to advance our research and help solve many of our wicked challenges. Presenters will discuss how strategic international partnerships are critical for our research, our institutions, and national security.

2:35 PM - 3:35 PM:

Impacts of Artificial Intelligence and Machine Learning in Academic Research

- Moderator: Pramod Khargonekar, Vice Chancellor for Research, University of California – Irvine

- Colleen Fitzgerald, Vice President for Research and Creative Activity, North Dakota State University

- Kate Miller, Vice President for Research and Innovation, University of Texas at Arlington

- Jim Reecy, Associate Vice President for Research, Iowa State University

This session is aimed at developing key insights and actionable recommendations for COR members to develop successful AI/ML strategies for their institutions and researchers. What are the major opportunities and challenges for academic research in view of current and expected future AI/ML technologies? What role can COR members play in preventing undesirable consequences to the quality and health of academic research? How will research integrity issues evolve and be addressed?

3:35 PM - 5:00 PM:

Concurrent Sessions:

[Making Research More Impactful: Accelerating Research, Innovation and Entrepreneurship for Economic Impact \(COR\) \(Auditorium #1028\)](#)

- Moderator: Kevin Gardner, Executive Vice President for Research and Innovation, University of Louisville

-Jeff Larsen, Assistant Vice-President, Innovation & Entrepreneurship, Dalhousie University

-David Rosowsky, Vice President for Research, Kansas State University

-Irem Tumer, Vice President for Research, Oregon State University

-Joseph Whittaker, Vice President for Research and Economic Development/Associate Provost, Jackson State University

-Gillian Wilson, Vice Chancellor for Research, Innovation, and Economic Development, University of California-Merced

-Walt Copan, Vice President for Research and Technology Transfer, Colorado School of Mines

This session will begin by highlighting Dalhousie University's impressive efforts in the innovation and entrepreneurship space. The innovation ecosystem at Dalhousie includes customer discovery, business model development, product-market fit, and business accelerator functions and we will hear some examples of how these knit together. The second part of the session will be a panel format. This panel will discuss recent funding landscape changes and other resources available for academic entrepreneurs and how universities can shift the culture of innovation and entrepreneurship to accelerate research for economic impact.

#### APLU Internationalization Efforts: A Presidential Charge (CII) (Auditorium # 1020)

This 90-minute session, **open to CII members only**, will discuss the APLU Presidential Charge to CII to strengthen internationalization efforts at our institutions. This interactive session will be structured to socialize the charge and gain valuable feedback from CII members on how to move forward.

5:00 PM - 6:30 PM: Break

6:30 PM - 8:30 PM: President's Reception at [The Cable Wharf](#), JCXH+MH Halifax, Nova Scotia, Canada

## Tuesday, June 27<sup>th</sup>

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8:30 AM – 9:15 AM Breakfast

-First Floor, Potter Auditorium (#1028), [Rowe Management Building](#), Dalhousie University

9:15 AM - 10:15 AM: Engaging Indigenous Students and First Nations in Research

-Moderator: Simon Atkinson, Vice Chancellor for Research, University of Kansas

-Emmanuel Hernández Aguilar, Academic Chief Officer, University of Guadalajara (University Center of the North), Mexico

-Griselda del Carmen de la Torre García, Head of Unit, International Coordination, University of Guadalajara, Mexico

-David Hanson, Assistant Vice President for Research, University of New Mexico

-Meghna Ramaswamy, Director of the International Office, University of Saskatchewan, Canada

-Dawn Wallin, Associate Vice-President Research, University of Saskatchewan, Canada

This session will address how: 1) Engagement in research by indigenous students and faculty can stimulate broader consequences such as engagement in local Indigenous communities, partnership with Indigenous industry and as part of larger internationalization efforts. 2) How Indigenous perspectives and approaches to research might vary from Western norms, perhaps helping to broaden/improve research particularly in environmental and natural resources, and in addressing the UN Sustainable Development Goals. 3) Strategic and operational considerations of institutional model programs and infrastructure at major universities, and governmental programs that might offer support for research partnerships with Indigenous institutions and communities

10:15 AM - 10:30 AM: Break

10:30 AM- 11:30 PM: Sustaining the International Research Talent Pipeline

- Moderator: Bernie Burrola, Vice President for International, Community & Economic Engagement, APLU
- Gretchen Neisler, Vice Provost for International Affairs, University of Tennessee Knoxville
- Karl Steiner, Vice President for Research & Creative Achievement, University of Maryland Baltimore County
- Julie Taylor, Director of Academic Relations, Fulbright

This session will explore converging trends and push/pull factors that impact the research talent pipeline, from declining enrollments to a shift in where international students are coming from. Presenters will reflect on how these trends impact our work and what this all means for the future of our research enterprise. Presenters will also offer models on how to develop and sustain student pipelines.

11:30 AM – 12:00 PM: APLU Awards

12:00 PM - 1:25 PM: Lunch  
[Shirreff Hall](#), First Floor off of main lobby

1:25 PM – 1:30 PM: Learn more about Academic Analytics and Research Security

1:30 PM – 2:30 PM: Advancing Responsible International Research and Collaboration

- Moderator: Rob Rutenbar, Senior Vice Chancellor for Research, University of Pittsburgh
- Rebecca L. Keiser, Chief of Research Security Strategy and Policy, National Science Foundation (USA)
- Shawn McGuirk, Deputy Director for Research Security, Research Partnerships, Natural Science and Engineering Research Council (Canada)

Hear from U.S. and Canadian government science agencies as they discuss the latest updates on government actions to address threats to research security. Discuss how SROs and SIOs can work together to advance the discussion from a focus on tightening security to a focus on responsible internationalization of research and discovery.

2:30 PM - 3:30 PM: Travel Time to Halifax Harbour

3:30 PM - 6:00 PM: Closing Reception: Halifax Harbour Cruise

-[Ambassatours Boat Tours](#), 1751 Lower Water St, Halifax, NS B3J 1S5, Canada

-Please arrive/board at 3:30pm so that the boat can depart at 4pm sharp. The boat can not take additional passengers beyond this time.

-Due to vessel capacity, unfortunately only registered COR & CII members may attend.

## Wednesday, June 28<sup>th</sup>

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8:00 AM – 9:00 AM: Breakfast + **COR Business Meeting**

-First Floor, Potter Auditorium (#1028), [Rowe Management Building](#), Dalhousie University

9:00 AM – 10:15 AM: **COR Mentorship: “You are not alone on an island!”**

- Moderator: Irem Tumer, Vice President for Research, Oregon State University
- Luis Cifuentes, Vice President for Research, Creativity, and Strategic Initiatives, New Mexico

State University

-Susan Martinis, Vice Chancellor for Research & Innovation, University of Illinois Urbana-Champaign

-Marian McCord, Senior Vice Provost for Research, Economic Engagement and Outreach, University of New Hampshire

-Roger Wakimoto, Vice Chancellor for Research, University of California – Los Angeles

-Joseph Whittaker, Vice President for Research and Economic Development/Associate Provost, Jackson State University

This session will address the value of a relevant, safe, and inclusive CoR mentoring program, which effectively serves early- and mid-career SROs. The panel will share perspectives on priority issues faced by SROs. The audience will then participate in breakout sessions exploring elements of a good mentoring program.

10:15 AM – 10:30 AM: Break

10:30 AM – 12:00 PM : **Improving the Graduate Student and Post-doctoral Experience: Training, Relationships and Mentoring, and Costs**

-Moderator: Roger Wakimoto, Vice Chancellor for Research, University of California - Los Angeles

-Gerald (Jerry) Blazey, Vice President of Research, Northern Illinois University

-Shirley Malcom, AAAS, Senior Advisor and Director, SEA Change

-Susan McDowell, Vice President for Research and Innovation, Miami University

-Suzanne Ortega, President, Council of Graduate Schools

-Kathy Yelick, Vice Chancellor of Research, University of California, Berkeley

Models for support of graduate students and postdocs are decades old and badly in need of updating and improvement. The traditional apprentice model no longer meets the need of the students and postdocs or prepares them for the modern workforce. Issues on compensation, time to degree, training, and equity are all at play. The panel will initiate discussion on issues and remedies regarding training, relationships and mentoring, as well as economic realities for graduate and postdoctoral education. Suggested background reading: <https://www.science.org/doi/10.1126/science.adh0336>

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